

# Activity Report 2021

European Forum for Urban Security

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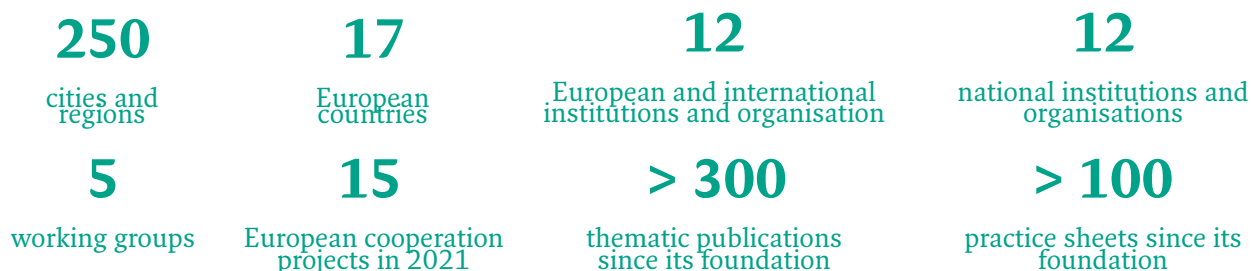
**FINANCIAL REPORT**

# EFUS IN 2021



# >>>> EFUS IN 2021

Founded in 1987, the European Forum for Urban Security (Efus) is the only European network dedicated to fostering discussion, cooperation and support among local and regional authorities in the field of crime prevention and urban security.



Recognised for its expertise by national and European institutions, Efus is a network that represents the diversity of territories and promotes the exchange of experience between local and regional authorities beyond political affiliations, according to the principle of: cities helping cities.



## Our objectives



To promote a balanced vision of urban security combining prevention, sanctions and social cohesion



To support local and regional authorities in the design, implementation and evaluation of their local security policies



To reinforce the role of local elected officials within national and European governance

## Our approach to urban security

Efus promotes a holistic approach to urban security, which involves all local actors and citizens in the co-production of policies. Therefore, Efus:



Affirms the central role of local elected representatives and their role as guarantors of democratic principles

*“Being able to exchange, compare or innovate with other European cities is valuable.”*

Willy Demeyer  
Mayor of Liège, President of Efus



Considers security to be a fundamental right and advocates for policies that guarantee the protection of human rights



Chooses prevention as a rational and strategic approach, which promotes social cohesion in the long term

*“Prevention and security are not empty words, a rhetoric for conferences. Crime prevention policies have been key to improve results.”*

Franco Corradini  
Deputy Mayor of Reggio Emilia between 2007 and 2014  
Efus Vice President between 2008 and 2014

## Our work topics

The work topics that Efus covers are chosen according to member local and regional authorities' demands and local security issues. They are managed as part of cooperation projects that can be either local, national or European. For over 30 years, Efus has been working on cross-cutting topics linked to urban security such as nightlife, risky behaviours, gang violence, violent radicalisation, new technologies, violence against women, etc.

[Go to our topics section to learn more.](#)

## Our activities

As actors in the network, Efus member local and regional authorities contribute to its development. Joining Efus means engaging with these local and regional authorities and gaining access to:

1. A European and international network of [local and regional authorities](#), [partners and experts](#);
2. Participation in working groups, [cooperation projects](#) and the preparation of [thematic publications](#) and [policy recommendations](#);
3. Support in the [design, implementation and evaluation](#) of local security policies;
4. Representation before national and European authorities through [advocacy](#);
5. Participation in [online seminars and thematic conferences](#) with a European and international dimension;
6. Participation in [thematic trainings](#), field visits and study tours to promote local experiences;
7. Access to [Efus Network](#), the collaborative web platform reserved exclusively for the network.



*Efus is a space for political debate where local and regional authorities, whatever their political orientation, can take a stance on the local and supra-local security policies they need.*



Ada Colau  
Mayor of Barcelona, Member of Efus

[Go to our activities section to learn more.](#)



Efus was awarded the IDEAS Label for the second time in 2019. This label attests to the implementation of good practices in terms of governance, financial management and monitoring the effectiveness of the action. It is a guarantee of seriousness and confidence for funders and donors. For more information, [visit their website](#).



# EDITORIAL





The European Forum for Urban Security (Efus) was founded 34 years ago on the principle that local and regional authorities have a role to play in urban security policies. With the Covid-19 crisis, the year 2021 showed once again

that they are on the front line in managing the issues that concern citizens the most. Indeed, local and regional authorities have outstanding capacities for innovation and solidarity, and for designing integrated, sustainable policies.

In this spirit, Efus organised this year the 7<sup>th</sup> *Security, Democracy and Cities* conference, which was hosted by the City of Nice on 20-22 October. This pluridisciplinary event gathered some 700 participants from Europe and the rest of the world and resulted in the *Security, Democracy and Cities Declaration*, which calls the European Union (EU) to better recognise the role of local elected officials and to facilitate cooperation between local and regional authorities on the one hand and European governance on the other. This Declaration follows up on Efus' Manifesto, which was adopted in 2017.

Through their daily exchanges with Efus and their strong presence at the conference, the European institutions have endorsed the objective of better coordinating the local, national and European levels of governance, which Efus has long been promoting.

The areas in which Efus is working are consistent with the European Union's strategic priorities, in particular the Directorate General Home Affairs (DG HOME). One of them is the protection of public spaces, an area in which Efus contributed to designing prevention schemes through the PRoTECT project, which concluded in 2021, and to training local authorities through the Secu4All project. Efus also voiced the concerns of local and regional authorities on this issue through the Partnership on the security

of public spaces of the Urban Agenda for the UE, which Efus leads together with the Cities of Nice and of Madrid, and through the URBAN intergroup at the European Parliament, of which it is an official partner.

Efus members observe that social cohesion is a key challenge for the years to come in a context where extreme views and polarisation are increasing throughout society. The BRIDGE project (Building Resilience to Reduce Polarisation and Growing Extremism) concluded in late 2021 with the release of a publication aimed at helping local and regional authorities to counter this phenomenon at the local level.

Regarding the long-standing issue of the prevention and fight against discriminatory violence, Efus concluded this year the LOUD (Young Local Leaders for Inclusion) and MATCH-SPORT (Make Amateur Sport Tolerant by Eliminating Racism and Discrimination) projects, which empowered local actors, in particular the young, to fight this phenomenon.

Building on three decades of fostering the exchange of practices and experience among European cities and regions and mobilised on key social challenges, Efus is leading the IcARUS project, which seeks to design approaches based technological and social innovation and equip local and regional authorities with tools to anticipate and adapt to new phenomena.

Efus also worked in 2021 on emerging urban security challenges such as climate change and crisis management. It will continue to do so in 2022 in order to foster urban security policies that are co-produced with all the relevant actors, in particular citizens.

Elizabeth Johnston  
Executive Director



# TOPICS

## >>>> TOPICS

The work topics that Efus covers are chosen according to member local and regional authorities' demand and local security issues. They are managed as part of cooperation projects that can be either local, national or European. For 34 years, Efus has been working on cross-cutting topics linked to urban security. It does so through general exchange activities (in person and online conferences and seminars, working groups, the sharing of practice sheets, training...) with European local and regional authorities and with Efus' partners (European and international institutions, universities, associations, private sector actors...), as well as through cooperation projects.

Below is a report on the work carried out in 2021 as part of such projects.

Furthermore, Efus monitors throughout the year the call for projects of the European Commissions on the topics it follows, and it submits project proposals in partnership with local and regional authorities that are part of the network as well as, depending on the project's remit, the relevant universities, institutions or organisations.

Efus' technical team brings its know-how and experience in the management of European projects to support member local and regional authorities. Indeed, some do not have enough resources to submit on their own to calls for projects issued by the European Commission.

> In 2021, Efus organised, on 25 June, a web conference on EU funding opportunities for local and regional authorities to share information on the European Commission's new 2021-2027 budget and programming.

## AUDITS AND METHODOLOGY

### > Positioning

In its 2017 *Security, Democracy and Cities Manifesto*, Efus and its members call for '*rethinking the collection and assessment of evidence*' and making it more inclusive by involving all social groups. Efus recommends that local and regional authorities cooperate more closely with research institutions and that political decision-makers evaluate their security strategies based on evidence.

### > SDC2021 conference

A workshop was organised on the topic *Know your problem to solve your problem: innovating tools* at the *Security, Democracy and Cities* conference (Nice, 20-22 October). ([Read the minutes](#)).

Furthermore, the [Peace in Our Cities](#) network, with which Efus has long been a partner, organised a participatory workshop during which participants were able to jointly design inclusive solutions to prevent urban violence and insecurity.



# European projects

## IcARUS: Innovative Approaches to Urban Security

Efus is leading this project funded through the European Union's Horizon 2020 research programme. Its main objective is to rethink and adapt existing tools and methods to help security actors to anticipate and innovate. This cross-cutting project builds on the experience garnered by Efus over some 35 years.



### > Partners

Cities of:



Other partners:



### > Coordination for Efus

Sarah Diemu-Trémolières, Pilar De la Torre, Tatiana Morales, Julia Rettig

### > Durée

September 2020 - August 2024

### > Budget

5,291,015.74 euros - 100% funded by the European Union's Horizon 2020 programme

### > A project in line with the European Union's key priorities

IcARUS, one of the few projects funded by the European Union's H2020 programme to be led by a non-governmental

organisation and one of Efus' most ambitious projects to date, is in line with the EU's current priorities.

First of all because it is directly aimed at local and regional authorities, which are the level of governance closest to citizens, to help them improve their urban security strategies and responses. In this respect, IcARUS contributes to fulfilling the European Union's ambition of being closer to citizens.

Furthermore, IcARUS' and Efus' approach of co-producing urban security with all the relevant actors corresponds to the UE's "whole of society" approach.

The areas in which IcARUS is focusing also correspond to the EU's priorities, in particular the prevention of violent radicalisation, the security of public spaces, the prevention and fight against organised crime, and strengthening research and innovation in the area of security.

More broadly, one of IcARUS' main concepts, which has long been promoted by Efus, is that security is a democratic good that must always be coupled with the respect of fundamental rights. Such EU an approach is also considered fundamental by the EU.

## > IcARUS 2021 activities

### IcARUS at the *Security, Democracy and Cities* conference

The IcARUS project had an exhibition stand at the *Security, Democracy and Cities* conference where the partners presented their work. A workshop on the Design Thinking methodology used in the project was organised on site for practitioners. ([Read the article published on the IcARUS website](#)).

### Coordination meeting and state of the art review

In the year 2021, the project continued its work on the Design Thinking methodology and the state of the art review of urban security policies in four areas: juvenile delinquency, prevention of radicalisation leading to violent extremism, design and management of safe public spaces, and prevention and reduction of trafficking and organised crime. The team from the University of Leeds (led by Professor Adam Crawford), which leads the state of the art review, published in November a summary of the work carried out to date on the protection of public spaces. ([Read the article published on the IcARUS website](#)).



IcARUS

ABOUT TOOLS & IN

### IcARUS Panel Session at the European Police Congress in Berlin

The European Police Congress is an international conference organized by "Behörden Spiegel", a leading German newspaper for public authorities, that represents a stage for decision makers, police forces, and security authorities and industries. Held in Berlin, the congress is the platform whereby the dialogue between these actors is enhanced, and it allows for establishing contacts among colleagues from all over the globe. The conference is also a place for discussion regarding the main security concerns for Europe, such as migration, extremism, cyber threats, and many others. Hence, it is also a stage for political figures such as European ministers, economists, and executive-level representatives.

## European Police Congress

IcARUS took part in a panel session at the European Police Congress in Berlin (Germany), in September 2021 ([Read the article published on the IcARUS website](#)).

> [More information on the project's section on our website](#)

> [Project's website](#)

## BeSecure FeelSecure (BSFS)

Efus is a partner in this project led by the Municipality of Piraeus (Greece).



### > Objectives

The BSFS project, which was selected in the framework of the European Union's Urban Innovative Actions (UIA) programme, promotes a holistic approach towards urban security to tackle security-related issues in Piraeus (Greece). The project aims to develop tools and strategies that are to be used both in the physical and cyber space in order to reinforce urban security in the City of Piraeus, situated near Athens in Greece.

### > Partners

Led by the Municipality of Piraeus, the project gathers, besides Efus:



Panteion University Of Social & Political Sciences



Ministry Of Citizen Protection



Space Hellas SA



SingularLogic S.A



University Of Piraeus

### > Coordination for Efus

Eszter Karácsony, Pilar De la Torre and Beatričė Juškaitė

### > Duration

September 2019 - March 2023

### > Budget

295,300€ - 80% is funded by the Urban Innovative Actions programme of the European Union's Directorate General REGIO (the project receives FEDER funding).

## > BSFS 2021 activities

### BeSecure-FeelSecure at the *Security, Democracy and Cities* conference

The BSFS project capitalised on the Security, Democracy and Cities conference, where it had an exhibition stand, to present its work and the tools it is developing. The project also organised a workshop with other projects funded by the European Union's Urban Innovative Actions programme. ([Read the article published on our website](#)).

### Exchanges with other UIA-funded projects

In April, BSFS took part in a meeting with two other European projects on security that are funded by the UIA programme: Sure, which is led by the City of Tampere (Finland), and ToNite, which is led by the City of Turin (Italy) and in which Efus is a partner. ([Read the article published on the BSFS website](#))

### Sharing expertise

The BSFS expert Maija Katkovska, who is Coordinator of the Latvian Safer Internet Centre, shared her experience of promising practices to protect young internet users against cyber-bullying and other cybercrime in an article that was published on Efus' website. ([Read the article](#))

> [More information on the BSFS page on our website](#)

## Cutting Crime Impact (CCI)

Efus is a partner in this project led by the University of Salford that aims to enable police and relevant local, regional and national authorities, in particular security policymakers, to reduce the impact of crime and, where possible, prevent crime from occurring in the first place.

Efus will capitalise on and share its experience and create synergies with other projects, such as Icarus.

### > Partners

This project is led by the University of Salford (United Kingdom). Besides Efus, the partners are:



Joint Meeting | The 3 UIA projects on urban security

April 9, 2021 | News





## > Coordination for Efus

Pilar De la Torre, Pauline Lesch, Guillaume Jaen

## > Duration

October 2018 – December 2021

## > Budget

230,347€ – 100% is funded by the European Commission

## > 2021 CCI activities

### Final conference

The project concluded at the end of 2021 and held its final conference in Brussels (Belgium), both online and in person, on 24-25 November. ([Read the article published on our website](#)).

### A series of web conferences on the topics addressed by CCI

As a partner, Efus organised a series of web conferences throughout the year on the four topical areas covered by the project: predictive policing, facial recognition, prevention through design and urban planning, measuring and mitigating citizens' feelings of insecurity. ([Read the article published on the project's website](#)).

### Factsheets disseminated through the network

During the year 2021, Efus produced a [series of factsheets](#) on the topics explored by the project.

## > [More information on the CCI project's page on our website](#)

Other practice or fact sheets published in 2021 on the topic of Audits and Methodology

[“A world without fear” awareness campaign of the Romanian Safer Internet Centre](#)

[“Cut the roots” campaign against cyber-bullying – Latvian Safer Internet Centre](#)





# CRISIS MANAGEMENT

## > Positioning

In its 2017 *Security, Democracy and Cities Manifesto*, Efus calls for local elected officials to be *'fully recognised as actors in civil security, especially during crisis management'*. It recommends adopting *'in close cooperation with national and international levels of governance'* an *'integrated approach that makes cities and local authorities more resilient'*. Efus members commit to *'promoting a partnership culture' between public stakeholders, emergency services, civil society and private partners such as transport companies, SMEs and businesses, and 'reaffirming the role of citizens as relevant stakeholders through their association and involvement in crisis prevention and management'*.

## > SDC 2021 conference

After a year 2021 marked by to global crises which had a strong local impact - the Covid pandemic and a series of climate disasters (floods in northern Europe, wild fires in southern Europe, storm Alex in Nice) - many local elected officials highlighted that local and regional authorities need to increase their knowledge and resources in the area of crisis management. As such, the SDC conference addressed for the first time the issue of climate change by organising a workshop on this topic ([read the minutes](#)). Another workshop examined the involvement and role of citizens in crisis management ([read the minutes](#)).



# European projects

## ALARM

Efus was a partner in this project on cross-border cooperation between emergency services, which was led by the Fire and Emergency Services of the Northern Region of France (Service Départemental d'Incendie et Secours du Nord, SDIS 59). It concluded in September 2021.



### > Objectives

The ALARM project, which was part of Interreg 5, sought to design a strategic analysis and intervention scheme that is not limited to major disasters and accidents, but also covered all natural, industrial and man-made accidents that can occur in a border region. One of ALARM's priorities was to engage with border cities and localities, either on the French or Belgian side, through the French "safeguarding plans" (plans de sauvegarde) and the Belgian local "emergency and intervention" plans.

### > Partners

Besides Efus, the project consortium gathered 25 partners from France and Belgium:



## > Project coordinator      > Coordination for Efus

SDIS 59

Yves van de Vloet, Martí Navarro Regàs

## > Duration

January 2017 - September 2021

## > Budget

47,560€ (on a total budget of 2,865,067€) -50% was funded by the INTERREG FWV programme

## > ALARM 2021 activities

### Closing seminar

The project concluded with a seminar on cross border cooperation in crisis management, on 29 September, during which its outcomes were also presented.

### Webinars on the role of local elected officials and on citizen participation

The project organised a webinar on the role of local elected officials in France-Belgium cross-border cooperation regarding civil protection, on 25 March. The meeting gathered elected officials from both countries and various civil security officials: representatives of public administrations, of emergency services, of emergency planning, as well as Efus members. The online seminar was one of the project's main dissemination tools. ([Read the article published on our website](#)). The project organised another webinar on the involvement of citizens in emergency planning, on 29 June.

### Representing local elected officials

In the face of increasingly complex civil security issues, Efus has been participating for about a decade in projects aimed at raising awareness, providing training and representing local elected officials in order to improve local and emergency responses to major accidents. ([Read the article published on our website](#)).

## > [More information on the ALARM page on our website](#)



## RiskPACC

Efus is a partner in this project led by the German Fraunhofer Institute for applied research, whose aim is to strengthen and improve communication between citizens and civil protection agencies in order to better design practices and responses.



### > Objectives

Observing that European Union Member States are faced with increasingly complex and interconnected risks, which call for more individual and collective resilience, and that such resilience depends in large part on better coordination between civil protection agencies and citizens, the project has three main objectives:

- to better understand the gap between how citizens on the one hand and authorities and civil protection agencies on the other perceive risks;
- to develop technological and methodological solutions to make communication between civil protection agencies and citizens more efficient and thus strengthen resilience;
- to incorporate in conventional approaches new forms of citizen-led data generation in order to better adjust practices and responses.



### > Partners

Besides the Fraunhofer Institute, which leads the project, and Efus, the consortium gathers 18 partners:



### > Project coordinator

Fraunhofer Institute

### > Coordination for Efus

Yves van de Vloet, Niels Jeanty

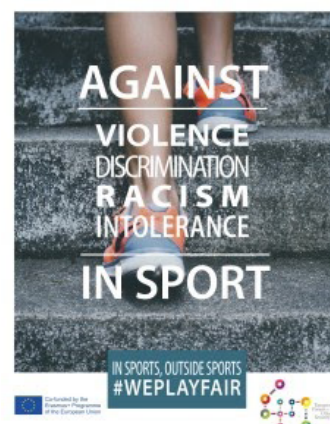
> [Read the article published on our website](#)

> [Project's website](#)

# DISCRIMINATORY VIOLENCE

## > Positioning

In its 2017 [Security, Democracy and Cities Manifesto](#), Efus recommends that strategies to prevent and fight against discriminatory violence be *'fully integrated'* into overall urban security strategies, and that local and regional authorities *'play an active role in the fight against discrimination, based on the legal and political frameworks defined by European and national governments'*. Efus also recommends increasing the diversity of local and regional authority staff and improving cooperation with legal and law enforcement authorities in order to provide better care to victims.



## > SDC 2021 conference

At the *Security, Democracy and Cities* conference, Efus organised a workshop on the role of cities and regions in preventing discriminatory violence ([read the minutes](#)).

## European projects

### LOUD (Local Young Leaders for Inclusion)

Efus led this project, which concluded in July 2021.

#### > Objectives

LOUD aimed to foster inclusive environments for young people in order to prevent them from drifting into intolerance and extremist behaviours. This project followed up on [Local Voices](#), which Efus carried out in 2017-2018 with the objective of mobilising local authorities and civil society for local online campaigns against extremism.



#### > Partners



## > Coordination for Efus

Tatiana Morales, Pilar De La Torre

## > Duration

January 2019 - June 2021

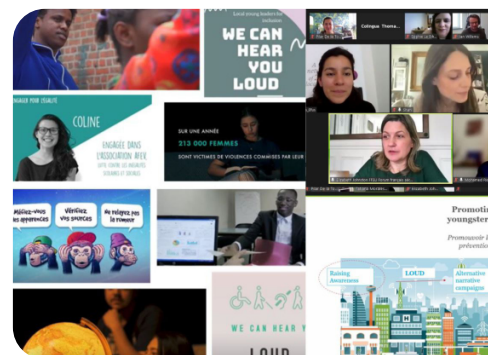
## > Budget

541,922€ - 80% was funded by the European Commission

## > LOUD 2021 activities

### Final conference

The LOUD project organised its final (online) conference on 26 May, concluding more than two years of work during which the nine participating cities mobilised young local citizens to design and produce alternative narrative campaigns promoting tolerance and countering discrimination and hate speech. Gathering, besides the project's consortium, representatives of other local and regional authorities as well as urban security professionals, the event highlighted Efus' long-term commitment to combat discriminatory violence as a way of preventing escalation into polarisation or violent extremism. (Read the article published on our website).



### Nine video campaigns and a brochure

The project's two main 'products' were finalised in the middle of the year 2021. These are:

> nine awareness campaigns on discrimination produced by young people from the partner cities (the videos are here). In total, 114 young citizens were involved. The campaigns were evaluated by experts who concluded in their final reports that they were *“quite successful both on and offline”* and that *“most stakeholders were generally very satisfied with the campaigns and the lessons learned from the project.”* ([Read the article published on our website](#))

> the project's final publication, When local authorities and young people from nine European cities mobilise against intolerance and extremism ([read and download the guidebook](#)), came out in June. It was presented to attendees at the *Security, Democracy and Cities* conference and featured on Efus' exhibition stand.



> [More information on the LOUD page on our website](#)

## Media coverage:

- [Cloenda del projecte europeu LOUD contra el racisme](#), La ciutat, 01.06.2021
- [Des jeunes du Valenciennois réalisent un clip contre les violences conjugales](#), La Voix du Nord, 26.03.2021

## MATCH-SPORT (Make Amateur Sport Tolerant by Eliminating Racism and Discrimination)

Efus led this project that concluded in June 2021.

### > Objectives

MATCH-SPORT gathered local and regional authorities and local sports organisations so they would work together to reduce violence, discrimination, racism and intolerance in amateur sport through the exchange of expertise and practices. This project followed up on Sport+ (2015-2016), which inspired the European Commission's [#BeActive](#) award.



### > Partners

Local authorities:



Liège (Belgium)



Lisbon (Portugal)



Loano (Italy)



Maranello (Italy)



Nea Propontida (Greece)



Valence (France)

Other organisations:



European Sports Academy of Brandenburg (Europäische Sportakademie Land Brandenburg) (Germany)



Italian Union of Sport for All (Unione Italiana Sport per Tutti) (Italy)



Portuguese Ministry of Home Administration

### > Coordination for Efus

Martí Navarro Regàs and Carla Napolano

### > Duration

January 2019 - June 2021

### > Budget

411,544€ - 80% is funded by the European Commission

## > MATCH-SPORT 2021 activities

### Brochure, state of the art review and #weplayfair campaign

The brochure resulting from the project, *Preserving amateur sport's cohesive capacity by fighting discriminatory violence at the local level*, was published in September. ([Read or download the brochure](#)).

The project also published, in January 2021, its state of the art review on discriminatory violence in amateur sport in the seven European countries represented in the consortium and the laws and regulations in place at the national and European level. ([Read or download the state of the art review](#)).

The posters of the #weplayfair online campaign that was broadcast on social media in September 2020 were on display at the venue of the *Security, Democracy and Cities* conference. The campaign's communication kit is [available on our website](#).



### Training of local elected officials

The six cities that were partners in the project as well as the three expert organisations and Efus organised training sessions on the prevention of discriminatory violence in amateur sport for field stakeholders, relevant municipal staff and their local partners, between November 2020 and March 2021.

> [More information on the MATCH-SPORT page on our website](#)

## SENTRY SPORT

Efus is a partner in this project led by the Italian Sports for All association (Unione Italiana Sport per Tutti, UISP), which follows up on MATCH-SPORT.



### > Objectives

The SENTRY SPORT project aims to empower grassroots sport stakeholders in monitoring, preventing and mitigating acts of discrimination by providing them with suitable and adequate tools and methodology.

### > Partners

Besides UISP and Efus, the consortium includes



International Sport and Culture Association - ISCA (Danemark)



Fundación Red Deporte y Cooperación - RDC (Espagne)



Vienna Institute for International Dialogue and Cooperation - VIDC (Autriche)



Città di Maranello

Koinoniki Synetairistiki Epicheirissyllogikis Kai Koinonikis Ofeseiasen-Drasei - KONSEP en DRASEI (Grèce)



## > Coordination for Efus

Marta Pellón Brussosa

## > Duration

January 2021 - June 2023

## > Budget

66,126€ - 80% is funded by the he E's Erasmus + Sport Collaborative Partnership 2020

## > SENTRY SPORT 2021 activities

### Two work meetings

On 4 March, the project held (online) its first coordination meeting. ([Read the article published on our website](#)). The partners met a second time at the end of the year to discuss the methodology to be used in the project and its upcoming political recommendations. ([Read the article published on our website](#))

> [More information on the project's page on our website](#)

> Practice sheets on the topic of the prevention of discriminatory violence in sport

- [From safety to integrated prevention - Loano, Italy - A practice sheet produced by the MATCH-SPORT project](#)

- [Fan coaching, Liège, Belgium](#)

Lancement d'un nouveau projet européen sur la prévention de la discrimination par le sport

[Vidéo de la conférence](#)  
SENTRY SPORT



# DRUGS

## > Positioning

In its 2017 *Security, Democracy and Cities Manifesto*, Efus says that 'any public drug prevention policy should be based on the 2017-2020 European Action Plan on Drugs'. Efus members commit to 'designing or strengthening local strategies [...] to efficiently prevent substance abuse and reduce related nuisances as well as petty crime linked to trafficking' and to 'fighting against the stigmatisation and exclusion of drug users, while respecting their fundamental rights'.



Compte rendu d'atelier thématique

Repenser nos politiques de prévention et de lutte contre les drogues

Date et heure : jeudi 21 octobre | 16:30 - 18:00

Rapporteure : Mathilde Pinson, chargée de mission, FFSU

Animatrice : Laurene Collard, responsable de la vie fédérale et des partenariats, Fédération addiction (France)

### > SDC 2021 conference

A workshop was organised during the Security, Democracy and Cities conference (Nice 20-22 October) on Rethinking our drug prevention and reduction policies. ([Read the minutes](#)).

### > 2021 activities

The most recent European project led by Efus on the topic of drugs was Solidify, which examined supervised drug consumption rooms and concluded in 2019. Efus is continuing its work on the prevention of drug-related harm, including support to cities that host such facilities or are planning to do so. As such, Efus took part in the second European symposium on drug consumption rooms organised at the Council of Europe in July 2021 ([read the article published on our website](#)).

Furthermore, Efus, represented by its President, the Mayor of Liège Willy Demeyer, and Deputy Director Carla Napolano, contributed to the 10th annual congress of the French [Fédération Addiction](#) in Metz (and online), which was titled For a health ecology: accompanying and cooperating, in September 2021. Efus moderated a workshop on Risk reduction, a cross-border issue: the example of supervised consumption rooms.



## INNOVATION & TECHNOLOGY

### > Positioning

Efus helps local and regional authorities to innovate, not only by better using new technologies but also by including social innovation in their crime prevention and security policies. Efus' approach is based on the key principle that such policies, whether they concern the digital or the physical space, must include the respect of human rights, privacy and fundamental freedoms. Even though technologies transform the way police, public authorities and civil society act and react to crime, they do not change the fundamental principles that prevention is an effective approach to crime and that social cohesion is key to safeguarding security.

### > SDC 2021 conference

Efus organised two workshops on the topic of innovation and technology at the *Security, Democracy and Cities* conference (Nice, 20-22 October 2021): *Technologies in urban security*:

*opportunities and challenges for the city of the future* ([read the minutes](#)), and For a fair and transparent use of AI technologies in urban security ([read the minutes](#)).

## European projects

**Cutting Crime Impact** (see topic Audits and Methodology p. 15)

**PRoTECT** (see topic Public Spaces p. 38)

### > Working group on Innovation & Security

The purpose of this working group established in 2018 is to share prospective reflections and insights on innovative strategies, both in the social and the technological realms, that can be applied to urban security.

### > 2021 activities

#### Six web conferences

In order to foster exchanges with the network and beyond, the working group organised or took part in six public web conferences in 2021: on data and public order (symposium of the University of Groningen, 11 February); on the security of public spaces through design (with the Cutting Crime Impact and PACTESUR projects, on 31 March); on the protection against so-called 'non cooperative' drones jointly with the EU's Directorate General Home Affairs (May); on the ethical use of artificial intelligence (May); on community policing (June), and on the impact of petty crime on citizens (May).

> [Read the article published on our website on the insights from this cycle of web conferences](#)

> [Follow the Innovation & Security working group on Efus Network](#)

Technologies de surveillance et de sécurité :  
enseignements de notre série de webconférences Sécurité  
& Innovation

Innovation et Technologie

CCI, Groupe de travail Innovation et Sécurité



## > Practice or fact sheets published in 2021 on the topic of innovation and security

- [Civic Technology - Towards a co-production of urban security?](#)
- [Facial recognition](#)
- [Crime alerting applications](#)
- [Exploring the opportunities and risks of using drones in urban areas](#)
- [Ethical, legal & social issues impacting Community Policing \(CCI project\)](#)

### La Technologie civique - Vers une co-production de la sécurité urbaine?



## MEDIATION & SECURITY SECTOR PROFESSIONS

### > Positioning

Efus considers that the most efficient and democratic way to preserve security as a universal good and right is by working in partnership, and that such partnerships should be coordinated by duly trained professionals. Furthermore, crime prevention must be recognised as a profession per se at both national and European levels. It is also important to take into account the growth of the private security sector, which remains fragmented and should be more professionalized. Efus believes that all security actors should be trained according to common criteria, principles and methods and that European regulations on the role and competences of the private security sector should be harmonised.

### > SDC 2021 conference

Efus organised a workshop on “Cities and mediation” during the *Security, Democracy and Cities* conference (Nice, 20-22 October). ([Read the minutes](#)).



## ORGANISED CRIME

### > Positioning

In its 2017 *Security, Democracy and Cities Manifesto*, Efus recommends that ‘*local authorities, citizens, civil society and the private sector be involved in the prevention and fight against*

*organised crime*'. Local and regional authorities *'must use all the measures available to them, in addition to penal law, by using administrative and regulatory tools, as well as tools for prevention and education to legality'*. Efus members commit to *'using administrative measures to fight organised crime and prevent criminals from using legal structures or operating in local markets for illegal activities.'*

### > SDC 2021 conference

Efus organised a workshop on the local roots and impacts of organised crime during the *Security, Democracy and Cities* conference (Nice, 20-22 October). ([Read the minutes](#)).

## European project

One of the four areas of work of the [IcARUS project](#) (see topic Audits & Methodology p.12) is the prevention reduction of trafficking and organised crime.

### > Working group on the local roots and impacts of organised crime

Efus is coordinating this working group with two member cities, Amsterdam and Rotterdam (Netherlands). The group seeks to adapt local prevention policies to the characteristics of organised crime - in particular the fact that it is transnational- to curb the impact of illicit money flows on local security and public order; to develop adapted evaluation tools; to facilitate the transfer of promising practices among cities; to work on the impact of organised crime on European port cities as well as on society at large in the context of the Covid-19 pandemic, and lastly to strengthen the prevention of human trafficking.

> [Follow the working group on organised crime on Efus Network](#)

## POLARISATION AND RADICALISATION

### > Positioning

In its 2017 [Security, Democracy and Cities Manifesto](#), Efus observes that *'local and regional authorities are strategically well positioned to implement actions and mobilise all relevant stakeholders'* and calls for *'a strong preventive approach'* to



Working group on the local roots and impacts of organised crime

#### Background



International, agile and capable of swiftly adapting and expanding by nature, organised crime has a direct impact on local territories and is prevalent even in places that have long considered themselves safe. The infiltration of illegal activities into the public sector and the creation of illegal markets have a direct impact on local territories' economic and social health. Local and regional governments are mobilised to protect their citizens as well as local administrative, economic and democratic processes against organised crime and its repercussions.

radicalisation, which ‘threatens security and social cohesion’. On behalf of its members, Efus commits to ‘basing our policies on an approach that guarantees individual liberties in order to avoid stigmatisation’, strengthening cooperation among European local and regional authorities, and ‘promoting the mobilisation of civil society, recognising their key role in building resilience’.



### > SDC 2021 conference

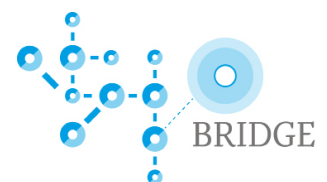
Efus organised a workshop on *Tackling polarisation in our cities: tools and practices to foster inclusive and cohesive societies* during the *Security, Democracy and Cities* conference (Nice, 20-22 October) ([read the minutes](#)).

## European projects

One of the four areas of the [IcARUS project](#) (see above topic Audits & Methodology, p.12) is the prevention of radicalisation leading to violent extremism.

The [LOUD project](#) (see above topic Discriminatory Violence p.21) sought to prevent young people from drifting into intolerance and extremism by contributing to create a more inclusive local environment.

### BRIDGE project (Building resilience to reduce polarisation and growing extremism)



#### > Objectives

The overall objective of the project, which concluded in July 2021, was to raise awareness among local actors and strengthen their capacity to reduce individual and collective vulnerability to radicalisation while at the same time mitigating the phenomenon of polarisation.

This project followed up on the LIAISE I & II (Local Institutions Against Violent Extremism) projects led by Efus from 2014 to 2017.

#### > Partners





## > Coordination for Efus

Julia Rettig and Eszter Karacsony

## > Duration

January 2019 - July 2021

## > Budget

701,000.87€ -90% is funded by the European Commission

## > BRIDGE 2021 activities

### BRIDGE at the *Security, Democracy and Cities* conference

The BRIDGE project was represented at the *Security, Democracy and Cities* conference with an exhibition stand where Efus and the project partners met and discussed with conference-goers. The project also contributed to the [workshop on polarisation](#) organised during the conference.

### Final conference

The project held (online) its final conference on 31 May to present its results and recommendations. Mette Gundersen, member of the Congress of Local and Regional Authorities of the Council of Europe and City Councillor of Kristiansand, Norway, Lies Baarendse and Werner Van Herle from the City of Mechelen in Belgium, and BRIDGE expert Markus Pausch presented practices aimed at strengthening social cohesion and thus preventing or mitigating polarisation at the local and regional level. ([Read the article published on our website](#)).

### The project publication

The project's final publication was released in June. Titled *Understanding and addressing polarisation at the local level* and aimed for local and regional authorities, it presents a series of concepts, tools and practices that can be operationalised and adapted to various local and regional contexts. ([Read and download the publication](#)).



## An article by the project's experts

In April, Efus published on its website an article prepared by the project's five experts on the benefits and pitfalls of collaboration between researchers and field actors. Such cooperation was at the heart of the BRIDGE project in order to provide municipalities with efficient methodologies, tools and indicators to prevent and mitigate polarisation at the local and regional levels. ([Read the article on our website](#)).

> [More information on the project's page on our website](#)

## Media coverage:

- [La polarisation comme agent de changement](#), Le devoir, 06.05.2021

## Other activities carried out in 2021 on the topic of polarisation and radicalisation

### European conference

Efus took part in an online European conference on preventing polarisation and violent radicalisation organised jointly by six projects funded by the European Commission's Internal Security Fund programme, on 26-29 April. Efus took part in two workshops on "city-based approaches". ([Read the article published on our website](#)).

### Training in L'Hospitalet de Llobregat

As part of its strategy for the prevention of violent radicalisation, which it drew up with the support of Efus, the City of L'Hospitalet de Llobregat (Spain) concluded in May a training programme aimed at providing municipal technicians with tools to respond to local manifestations of radicalisation.

## POLICE & JUSTICE

### > Positioning

Efus has been working on policing and justice ever since it was founded. It notably expressed its position in a March 2016 [resolution of its Executive Committee](#) as well as in the [Manifesto of Aubervilliers and Saint-Denis](#) (2012). It stresses the need to base policing strategies on principles of co-production and community policing and to organise policing through 'a *bottom-up partnership-based approach*'. Efus also calls for institutions to be organised and to function in such a way that citizens' everyday





problems are considered as much a priority as emergencies and serious crime. Lastly, it recalls the ‘fundamental’ importance of evaluation: *‘Developing quantitative and qualitative tools to monitor the evolution of police-population relations in order to measure the effects of existing projects remains a priority’*.

### > SDC 2021 conference

Efus organised three workshops on this topic at the Security, Democracy and Cities conference (Nice 20-22 October): *Security continuum and diversification of security stakeholders* ([read the minutes](#)); *Cities and Justice: the role of local and regional authorities* ([read the minutes](#)), and *How to restore and strengthen trust between citizens and institutions?* ([read the minutes](#)).

### > European project

In the year 2021, Efus also worked on this topic through the [Cutting Crime Impact](#) European project (see above topic Audits and Methodology p.15).



## PUBLIC SPACES

### > Positioning

In its 2017 [Security, Democracy and Cities Manifesto](#), Efus notes that, *‘numerous studies and experiments have shown that the design and management of public spaces have an impact on security and feelings of insecurity’*. It recommends considering the various ways public spaces are used based on objective and subjective data, involving the public in co-producing security policies, and maintaining a healthy balance between the use of security technologies and the respect of fundamental rights.

### > SDC 2021 conference

Three workshops were organised during the *Security, Democracy and Cities* conference (Nice 20-22 October) on *How can cities design and manage safer, more inclusive public spaces?* ([read the minutes](#)); *Foresight strategies to better protect public spaces and promote urban resilience* ([read the minutes](#)), and *The challenge of promoting safe and sustainable urban tourism* ([read the minutes](#)). The European projects on the security of public spaces that Efus is leading or in which it is taking part contributed to these workshops.



## > European projects

In 2021, Efus led or took part in five European projects on the security of public spaces:

[IcARUS](#) (see above topic Audits and Methodology p.12)

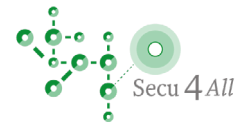
[Secu4All](#),

[PACTESUR](#),

[Cutting Crime Impact](#) (see above topic Audits and Methodology p.15)

and [PRoTECT](#).

**Secu4All** (Training local authorities to provide citizens with a safe urban environment by reducing the risks in public spaces)



Efus leads this project.

## > Objectives

Secu4All aims to empower local and regional authorities with theoretical knowledge and practical tools to ensure the security of public spaces and the protection of soft targets (i.e. sports venues, shopping centres, schools,...) against potential threats.

## > Partners

The Secu4All consortium includes 13 partners:

- 4 local and regional authorities:



Brussels Capital Region (Belgium)



Riga Municipal Police (Latvia)



City of Xàbia (Spain)



City of The Hague (Netherlands)

- 5 organisations and academic partners:



European Organisation for Security-EOS



The Center for Security Studies-KEMEA (Greece)



Dutch Institute for Technology, Safety & Security (DITSS)



Dsp-groep BV-DSP (Netherlands)



CRIMINA centre of the Miguel Hernandez University in Elche (Spain)

- 3 national Fora:



## > Coordination for Efus

Pilar De La Torre, Tatiana Morales

## > Duration

December 2020 – May 2023 (30 months)

## > Budget

800,131.67€ -90% is funded by the European Commission

## > Secu4All 2021 activities

### Secu4All at the *Security, Democracy and Cities* conference

While the protection of public spaces featured prominently at Efus' *Security, Democracy and Cities* conference, the project consortium capitalised on the event to organise on site its coordination meeting and a field visit, as well as to present its work to an international audience. ([Read the article published on our website](#)).

### Project kick-off meeting

The project held its kick-off meeting on 26 January. The partners exchanged on the project's objective or strengthening local and regional authorities' capacities in protecting public spaces and soft targets, the proposed training and the challenges they are faced with in their locality.

### Interviews with four partner cities

True to its mission of fostering exchanges between cities on urban security issues, Efus published two joint interviews with the representatives of four cities that are partners in the project: the first in May with Brussels (Belgium) and The Hague (Netherlands) ([read the interview](#)), and the second in July with Riga (Latvia) and Xàbia (Spain) ([read the interview](#)).

> [More information on the Secu4All project's page on our website](#)

### Media coverage:

- [El Centro Crímina de la UMH de Elche se une a un proyecto de seguridad europeo](#), Información, 23.07.2021
- [Nice Accueille Une Grande Conférence Internationale Sur La Sécurité Urbaine](#), CNews, 18.10.2021

## PACTESUR

Efus is a partner in this project led by the City of Nice (France).



**El Centro Crímina de la UMH de Elche se une a un proyecto de seguridad europeo**

La iniciativa Secu4All busca formar a las autoridades locales para saber cómo actuar en caso de riesgo público



## > Objectives

PACTESUR aims to build the capacities of cities and local actors to safeguard public spaces in the face of terrorist or other threats.

Efus is in charge of coordinating a working group gathering 11 European cities as well as an advisory committee of 14 experts with the objective of contributing to the European debate on the protection of public spaces so as to make them safer and also open and accessible to all.

## > Partners

Besides the City of Nice, which leads the project, and Efus, the consortium includes the cities of:



Liège (Belgium)



Turin (Italy)



Piemonte  
the Italian association of municipalities from Piedmont

The 11 cities that are associated in the project are:



Athens (Greece)



Edinburgh (United Kingdom)



Essen (Germany)



Gdansk (Poland)



Leeds (United Kingdom)



Lisbon (Portugal)



London (United Kingdom)



Madrid (Spain)



Munich (Germany)



Riga (Latvia)



Xàbia (Spain)

## > Coordination for Efus

Martí Navarro Regàs, Tatiana Morales and Marta Pellón Brussosa

## > Duration

January 2019 - December 2022 (the project was originally scheduled to conclude in December 2021 and was extended for a year)

## > Budget

727,619.69 € - 90% is funded by the European Commission

## > PACTESUR 2021 activities

### Coordination meeting in Nice

PACTESUR organised its third annual coordination meeting in Nice on the occasion of the *Security, Democracy and Cities* conference ([read the article published on our website](#)).

Troisième réunion annuelle du projet PACTESUR consacrée à l'innovation dans l'espace public

Conférence Sécurité, Démocratie et Villes

PACTESUR



## Local Governance Workshop

The project organised a ‘Local Governance Workshop’ with the City of Liège (Belgium) to discuss their prevention strategy, evacuation procedures and crisis management policy, which gathered local and European security stakeholders, police representatives and security experts as well as the other project partners, on 5-6 May. ([Read the article published on our website](#)).

## Online workshop

Efus organised an online workshop in which the consortium (Nice, Liège, Turin, ANCI Piemonte, Métropole Nice-Côte-d’Azur and Efus) and representatives from the Expert Advisory Committee and the Group of Associated Cities discussed and drafted recommendations to improve the planning and implementation of physical security measures against risks inherent to public spaces, on 10 and 12 March. ([Read the article published on our website](#)).

## The Publication Series

Efus is coordinating the *Publication Series*, a collection of articles, conversations and guidebooks written by the project’s advisory committee and partner cities with the objective of contributing to the European debate on the protection of public spaces. ([The Publication Series is available through the project’s webpage](#)).

> [More information on the PACTESUR’s page on our website](#)

## PRoTECT (Public resilience using technology to counter terrorism)

Efus was a partner in this project led by the Dutch Institute for Technology, Safety and Security (DITSS, Netherlands), which concluded in June 2021. The project sought to support municipalities in protecting their public spaces and other soft targets against the threat of terrorism.

## > Partners





ΔΗΜΟΣ ΛΑΡΙΣΣΑΙΩΝ  
MUNICIPALITY OF LARISSA  
the city of Larissa (Greece)



Ayuntamiento  
de Málaga  
the city of Málaga (Spain)



the city of Vilnius (Lithuania)



the Dutch Organisation for  
applied scientific research (TNO,  
Netherlands)



the Catholic University of Brabant  
(Netherlands)

## > Coordination for Efus

Pilar De La Torre and Tatiana Morales

## > Duration

November 2018 - June 2021

## > Budget

95,818.50€ -90% was funded by the European Commission

## > PROTECT 2021 activities

### Closing conference

The project concluded in June 2021 with an online conference that gathered about a hundred participants from 13 countries. Efus drew on the insights from PROTECT to design the Secu4All project, which started in December 2020. ([Read the article published on our website](#)).

### Three webconferences

PROTECT organised three web conferences in 2021; two in March on evaluating the vulnerabilities of public spaces ([read the article](#)) and on the methodology developed by the project to select the most relevant technology ([read the article](#)), and one in April on the role of technology in the protection of public spaces and soft targets ([read the article](#)).

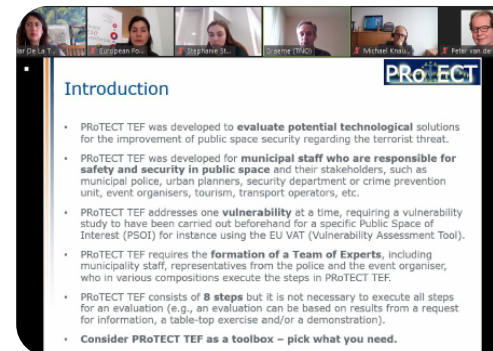
> [More information on the PROTECT's page on our website](#)

## Partnership on the security of public spaces of the Urban Agenda for the European Union

Established in 2019 in the framework of the Urban Agenda for the EU, this partnership is coordinated by Efus and the Cities of Nice and of Madrid.

### Publication of a six-point Action Plan

In November 2020, the Partnership published its Action Plan, which includes six actions designed to help local and regional



authorities to better protect their public spaces. These are:

- 1) to create a framework for a self-evaluation tool aimed at urban authorities;
- 2) recommendations on the EU's security strategy as well as on participatory and innovative governance, and funding;
- 3) evaluating the application of inclusive artificial intelligence technologies;
- 4) developing a training programme on integrated and sustainable security;
- 5) measuring the impact of social cohesion and inclusion on the security of public spaces in urban and peri-urban areas;
- 6) drawing up guidelines for spatial and architectural design (security by design).

### Implementation of the Action Plan

The six actions were implemented throughout the year 2021 with the publication of several support documents for local authorities (guidebook, reports by experts, practical recommendations...) as well as seminars and training sessions. In particular, the development of the tool for evaluating the vulnerability of soft targets in public spaces is well advanced. The Partnership envisages to test it in several pilot cities (which are to be determined).

### The Partnership at the SDC 2021 conference

Efus presented the work carried out by the Partnership at the *Security, Democracy and Cities* conference in Nice (20-22 October 2021), notably on the issue of European funding of local urban security projects (Action 2). It also organised a workshop on [European funding opportunities](#) for local and regional authorities. Thijs Fikken, who drafted the report on this topic in the framework of Action 2, was a guest speaker.

### Coordination meetings

The Partnership organised two (online) coordination meetings on the Action Plan, its implementation, and recent developments in the EU, on 27-28 January and 11-12 May.

### Meeting with the EU and UN-Habitat

The partnership explored synergies with on-going EU and UN-Habitat programmes and initiatives during an online meeting with representatives of the two organisations, on 27-28 January. ([Read the article published on our website](#)).



**Action 2 - Final Report on EU financing for urban security projects in 2021 - 2027**

Urban security is an important pillar of the European citizens' daily lives. Terrorist threats in major European cities have been a source of concern in recent years, and the recent emergence of the COVID epidemic has added to the list of urban security concerns. In recent years, the EU has established a number of focused initiatives to address urban security concerns. Furthermore, the necessity for European rules to address the negative privacy repercussions of emerging surveillance technologies such as Artificial Intelligence (AI) or the deployment of drones has become an issue of strong political discussion at the European level.

Sécurité des espaces publics en Europe : synergies en  
 Partenariat de l'Agenda urbain, l'UE et l'ONU-Habitat



## Meeting with other Urban Agenda Partnerships

Efus and the City of Nice took part in a meeting with the coordinators and 'action leaders' of the other Partnerships of the Urban Agenda for the EU, which was held online on 9 and 11 June. Representatives of the European institutions, notably the Commission, were in attendance. ([Read the article published on our website](#)).

> All the information on the Partnership on the security of public spaces, including the Action Plan, is available on the [European Commission's Futurium website](#).

## Other 2021 activities on the topic of public spaces

### Web conference on security by design

The Security & Innovation working group organised a web conference on security by design (i.e., the inclusion of security features in the early stages of public space design and planning, taking into account how they fit in the urban landscape) together with the Cutting Crime Impact and PACTESUR projects, in March. (Lire l'article publié sur notre site web).

> [Practice sheet published in 2021](#)  
[Security of public spaces, 7th district of Budapest, Hungary](#)

## SPECIFIC GROUPS

Some groups of people are more vulnerable to victimisation than the population as a whole: women and girls, the elderly, first generation migrants, notably children, and citizens with an immigrant background, homeless people... Such heightened vulnerability is reflected year after year in crime statistics throughout Europe.

Most national governments have specific policies in place to protect these population groups, but local and regional authorities also play a key role because they are directly in contact with them. Indeed, it is in a particular neighbourhood, in everyday life, that a woman is attacked, that a child who has recently arrived from a war-torn country wanders alone and unsupervised, that elderly citizens are lonely and are an easy prey to ill-intentioned people.

union des différents Partenariats de l'Agenda urbain pour l'UE

In [Coopération européenne](#) [Échanges entre pairs](#)

Agenda Urbain pour l'UE

### Partnership Security in Public Spaces

Sébastien Viano | City of Nice  
Eszter Karacsóty | Efus

Coordinators' & Action Leaders' Meeting  
June 2021



Security By Design : comment rendre les espaces publics à la fois sûrs et ouverts à tous

In [Espace Public](#) [Innovation et Technologie](#)

CCI, Groupe de travail Innovation et Sécurité, PACTESUR





Efus has long been working with local and regional authorities on preventing violence against these population groups through the exchange of practices and knowledge and through advocacy with national authorities and European institutions.

### > 2021 SDC conference

Efus organised a workshop on [how local authorities can foster youth participation in urban security policies](#) at the *Security, Democracy and Cities* conference (Nice 20-22 October) ([read the minutes](#)).

### > Working group

Efus established in 2014 a working group on senior citizens upon an initiative by the Government of Catalonia and the City of Matosinhos.

> [Follow this working group on Efus Network](#)

### > European projects

Efus is working on the topic of specific groups of population through on-going European projects on the prevention of discriminatory violence (see page 21)

## THE CITY AT NIGHT

### > Positioning

In its 2017 *Security, Democracy and Cities Manifesto*, Efus notes that local and regional authorities are often led to *‘address nightlife through the angle of security and reduction of nuisances and risks’ and calls for an approach that involves ‘internal urban services, the volunteer sector, local residents and the private sector (nightlife businesses, transport companies, etc.)’*. It proposes that specific local policies on nightlife be drawn up in collaboration with all the relevant actors, taking into account the different segments of the public, and calls for a reexamination of existing laws and regulations.

### > SDC 2021 conference

A workshop on *how to implement an integrated strategy for local nightlife* was organised as part of the *Security, Democracy and Cities* conference (Nice 20-22 October) ([read the minutes](#)).



## > European projects

### ToNite



Efus is a partner in this project led by the City of Turin (Italy), which was launched in the framework of the EU's Urban Innovative Actions (UIA) initiative. Focused on two neighbourhoods of Turin, the project seeks to better understand urban social phenomena at night and to respond to problems linked to feelings of insecurity through collaborative policies based on local communities.

### > Partners

Led by the City of Turin (Italy)



the project gathers, besides Efus:



### > Coordination for Efus

Tatiana Morales and Martí Navarro Regàs

### > Duration

September 2019 – August 2023

### > Budget

93,955.60€ – 80% is funded by the Urban Innovative Actions fund of the European Commission's Directorate General REGIO.

### > ToNite 2021 activities

#### Workshop on the ToNite approach and tools

Efus organised on 29 April an online workshop for local and regional authorities and other actors who are interested in replicating the approach, methods and tools developed by the project in Turin (Italy) in order to improve citizens' feeling of security at night, on 29 April. ([Read the article published on our website](#)).

## Dissemination in Italian cities

The National Association of Italian Municipalities (ANCI according to the Italian acronym) organised on 18 June an online workshop in cooperation with the City of Turin, Torino Wireless and Efus in order to share with Italian cities the results of the ToNite project. The event gathered local administrators, representatives of the local police and experts from more than 20 Italian cities. ([Read the article published on our website](#)).

## Publication of two factsheets

The project published two factsheets in 2021: [Ethnographic and social research on local perception of urban security at night-time](#) on the methodology used by the project to measure how Turin's residents perceive and experiment their neighbourhood, and [Engagement and empowerment of local community and stakeholders](#) on the activities carried out by the project to involve local communities and actors in drawing up solutions to strengthen the security of public spaces, notably at night.

> [More information on the project's page on our website](#)

## SHINE (Sexual Harassment in Nightlife Entertainment Spots: Control and Prevention)

The SHINE project seeks to produce recommendations and a toolbox for the prevention and control of sexual harassment in nightlife hotspots.

### > Partners

Led by the Lithuanian Centre for Crime Prevention



SHINE gathers, besides Efus



### > Coordination for Efus

Eszter Karácsony and Martí Navarro Regàs



SHINE

## > Duration

March 2020 – January 2023

## > Budget

139,911.49€ – 80% is funded by the European Rights, Equality and Citizenship programme

## > SHINE 2021 activities

### Two reports on sexual harassment in nightlife venues

In May, the project published two reports on sexual harassment in nightlife venues in respectively Slovenia and Lithuania, thus completing one of its key phases. ([Read the article published on our website](#)).

### Establishment of an advisory board

In February, the project established an advisory board gathering five members from different countries/regions and fields of expertise such as victim support, scientific research, awareness raising and knowledge on nightlife governance, and on the functioning of nightlife establishments. ([Read the article published on our website](#)).

> [More information on the project's page on our website](#)

## > Working group on nightlife / Nightlife Platform

Efus is coordinating a working group on nightlife together with its partner, the Nightlife Platform (*Plateforme de la Vie Nocturne, PVN*). Established in 2017 in Paris, the PVN gathers elected officials and representatives of the French government, as well as local and regional authorities, trade organisations, academics, experts and citizens who work together on all issues related to urban nightlife, mostly in France but also increasingly at the European level.

### Publication of the Nightlife Platform's guidebook

In October, the Nightlife Platform published a guidebook on public policies on nightlife. Efus contributed to this publication. ([Read the article published on our website](#)).

### Two web conferences on nightlife

The working group organised two public web conferences in 2021. The first, on 3 March, focused on how to boost nightlife



Plateforme de la Vie Nocturne publie un guide sur les politiques publiques de la vie nocturne

La Ville la nuit Publications



while strengthening public tranquility, while the second, on 23 June, focused on how to re-boot nightlife in the wake of the Covid-19 crisis. ([Read the article published on our website](#)).

> [Follow the Nightlife working group on Efus Network](#)

### Media coverage:

[Le nouveau guide de la vie nocturne prend en compte la crise sanitaire et la dimension européenne](#), *La Gazette des communes*, 26.11.2021

### Practice or factsheets published in 2021 on the topic of Nightlife

- [Engagement and empowerment of local community and stakeholders \(ToNite project\)](#)
- [Nightlife stewards, Rotterdam, Netherlands](#)
- [Ethnographic and social research on local perception of urban security at night-time \(ToNite project\)](#)

## VIOLENCE AGAINST WOMEN

### > Positioning

In its 2017 *Security, Democracy and Cities Manifesto*, Efus recommends that local and regional authorities be *'involved in strategies against gender violence'* and that their *'role in the field of prevention and victim support be recognised and strongly supported by national governments as well as European and international institutions'*. Efus members commit to *'intensifying their efforts as coordinators and facilitators of prevention networks that include a multiplicity of stakeholders'* and to *'increasing the diversity of profiles – particularly gender – in the teams involved in the prevention of violence against women'*.

### > European project

[SHINE](#) (see above the topic The City at Night p.41)

POLITIQUES CULTURELLES

### Le nouveau guide de la vie nocturne prend en compte la crise sanitaire et la dimension européenne

Publié le 26/11/2021 • Par Hélène Girard • dans : Actualité Culture, France



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La Plateforme de la vie nocturne publie une nouvelle édition de son guide méthodologique, qui prend en compte le contexte de crise sanitaire. Autre nouveauté : des fiches pratiques présentant les initiatives de villes européennes.

*Security, Democracy and Cities*  
**CONFERENCE**

## >>>> *Security, Democracy and Cities* CONFERENCE

International and interdisciplinary, the Security, Democracy and Cities conference is organised by the European Forum for Urban Security every three to five years.

Unique in its field, this event is intended for all those involved in urban security: elected officials, civil servants, national administration, magistrates, law enforcement agencies, social workers, researchers, and representatives of the private sector and civil society.

**7th**

conference

**700**

participants

**27**

countries

**140**

cities and regions



The seventh SDC conference was held on 20-22 October 2021 in Nice (France), a city which is Vice President of the network. It gathered in person some 700 participants representing 140 cities and 27 countries and concluded with the adoption of the [\*Security, Democracy and Cities Declaration\*](#), which calls for heightened and more agile cooperation as well as adequate financial support between the local, national and European levels of governance.

The Declaration, which also calls for the establishment of a Convention of European mayors for security, builds on the *Security, Democracy and Cities Manifesto*, a political document that expresses Efus' founding principles and commitments taken by its members. Adopted in 2017 at the previous *Security, Democracy and Cities* conference in Barcelona (Spain), the

Manifesto will be updated with input from the SDC conference in Nice. The previous *Security, Democracy and Cities* conferences were held in Aubervilliers and Saint-Denis (2012), Saragossa (2006), Naples (2000), Paris (1991) and Montreal (1989).

- > [More information on the SDC 2021 in Nice on our website](#)
- > [More information on the Security, Democracy and Cities Manifesto: co-producing urban security policies](#)
- > [More information on the Security, Democracy and Cities conference](#)

Media coverage:

“

[Nice accueille une grande conférence internationale sur la sécurité urbaine](#)

250 villes européennes se réuniront du 20 au 22 octobre à Nice pour la conférence internationale «Sécurité, Démocratie et Villes» organisée par le Forum européen pour la sécurité urbaine (Efus).

”

18.10.2021



**NICE ACCUEILLE UNE GRANDE CONFERENCE INTERNATIONALE SUR LA SECURITE URBAINE**

Par Sébastien Mansour - Mis à jour le 18/10/2021 à 13:03  
Publié le 18/10/2021 à 13:03



“

[Forum Européen pour la sécurité urbaine : retour sur le débat-citoyen](#)

Mercredi 20 octobre, un débat citoyen sur l'avenir de l'Europe s'est déroulé à Acropolis, dans le cadre du Forum Européen pour la Sécurité Urbaine (EFUS).

”

21.10.2021



**Forum Européen pour la sécurité urbaine : retour sur le débat-citoyen**

PAR LUCILE CAILLY - LE 21 OCTOBRE 2021  
POLITIQUE

Mercredi 20 octobre, un débat citoyen sur l'avenir de l'Europe s'est déroulé à Acropolis, dans le cadre du Forum Européen pour la Sécurité Urbaine (EFUS).

“

[La sécurité urbaine en question à Nice](#)

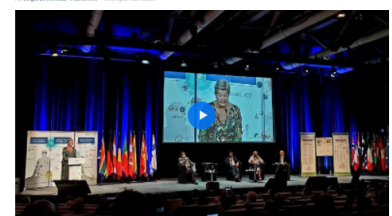
Les élus et représentants de 250 villes et régions européennes réclament plus de pouvoir juridique pour mettre en oeuvre des politiques de sécurité.

”

22.10.2021



**La sécurité urbaine en question à Nice**



Les élus et représentants de 250 villes et régions européennes réclament plus de pouvoir juridique pour mettre en oeuvre des politiques de sécurité.  
Ils étaient réunis entre mercredi et vendredi pour la conférence internationale du Forum européen pour la sécurité urbaine. Cite se situe à Nice, dans le sud de la France, une ville considérée comme l'une des plus surveillées d'Europe, depuis l'attentat du 14 juillet 2016, qui avait coûté la vie à 86 personnes.



“

250 de villes et régions appellent les institutions de l’UE à soutenir les collectivités

22.10.2021



”

**NICE : 250 de villes et régions appellent les institutions de l’UE à soutenir les collectivités**

Written by La Rédaction - Publié le 22 OCTOBRE 2021 à 10:00. NICE (France) - ALPES MARITIMES - Alpes nationales LES NERFS DE PACA. Maires à Nice pour la conférence internationale Sécurité, Démocratie et Villes du Futur organisée par le séminaire urbain (EUS), les élus locaux et représentants des 250 collectivités européennes membres de l'EUUS ont appelé l'Union européenne à reconnaître davantage leur rôle et dans la gestion de la sécurité urbaine et des crises telles que la pandémie de Covid et les catastrophes climatiques en renforçant les mécanismes d'échange et de soutien financier.



**VILLE DE NICE**

“

Le climat s’invite à l’agenda des maires européens  
Tempêtes, inondations... À Nice, 250 maires de communes des pays de l’Union Européenne se sont réunis pour faire face, ensemble, à ces périls.

24.10.2021



”

**Le climat s’invite à l’agenda des maires européens**

Par Vincent-Xavier Morvan  
Publié le 24/10/2021 à 20:53, mis à jour le 24/10/2021 à 20:53



La ville de Liège (Belgique) dont le bourgmestre assure la présidence de l'EUUS, a été durement touchée par des inondations l'été dernier. NICOLAS PORTINHO/HOTEL LUCAS VAP AFP

# THE NETWORK

The image shows a large, empty auditorium or theater. The seats are arranged in a semi-circle, and the stage is visible in the distance. The lighting is dim, creating a sense of a quiet, waiting space. The title 'THE NETWORK' is prominently displayed in the upper center of the image in a white, serif font.

## >>>> THE NETWORK

Efus grows and welcomes each year new members representing European local and regional authorities' geographical and political diversity. In 2021, the cities of Almada (PT), Bègles (FR), Chalon-sur-Saône (FR), Chilly-Mazarin (FR), Côme (IT), Cornellà de Llobregat (ES), Les Clayes-sous-Bois (FR), Le Pré-Saint-Gervais (FR), Luxembourg (LU), Mamoudzou (FR), Neuilly-sur-Marne (FR), Pieve di Cento (IT), Saint-Josse-Ten-Noode (BE), Seclin (FR), Vierzon (FR) and Vilnius (LT) joined Efus.

“

*European cities and regions have a huge capacity for mobilisation and solidarity. It is now more important than ever to share our experience and to work together to grow a common, shared culture of security throughout Europe. Security is a common good that must be preserved by all urban life stakeholders.*

”

Willy Demeyer  
Mayor of Liège (Belgium), President of Efus



“

*We must stand shoulder to shoulder. What needs to be done is too important to be in the hands of one mayor or one region.*

”

Ahmed Aboutaleb  
Mayor of Rotterdam (Netherlands), Vice President of Efus

“

*A strong European Union must rely on strong local territories and as such keep building direct links with local and regional authorities, as they are the first in line to spread actions initiated at the level of the EU.*

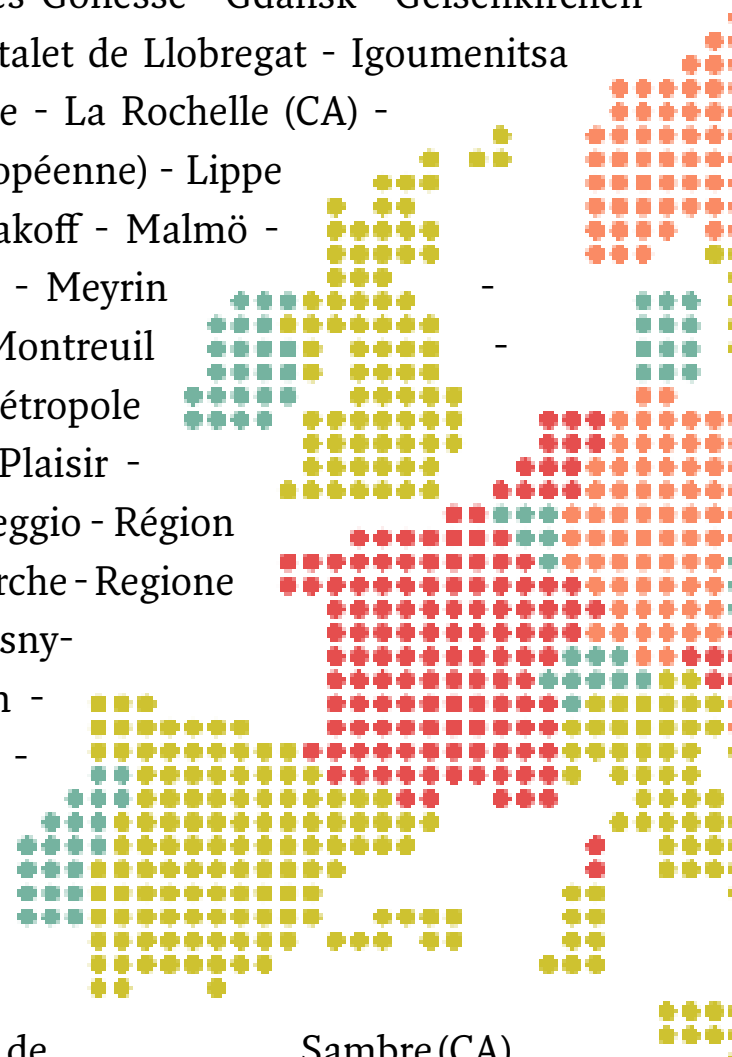
”

Christian Estrosi  
Mayor of Nice, Vice President of Métropole Nice Côte d'Azur (France)  
Vice President of Efus



## >>>> MEMBERS

Alexandroupolis - Amadora - Amiens - Amsterdam - Angers - Auberv  
Bellaria-Igea-Marina - Bergamo - Berlin - Besançon - Blois - Bologna - Bordeaux -  
Castelfranco Emilia - Cattolica - Cergy - Cervia - Cesena - Chalon-sur-Saône - Charlero  
sous-Bois - Colomiers - Comunitat Valenciana - Conseil départemental du Val d'Oise -  
de la Generalitat de Catalunya - Dijon - Dunkerque (CU) - Düsseldorf - Emilia - Essen -  
- Freiburg im Breisgau - Fresnes - Garges-lès-Gonesse - Gdansk - Gelsenkirchen -  
- Halluin - Hannover - Heidelberg - Hospitalet de Llobregat - Igoumenitsa  
Köln - Kreiss - La Courneuve - La Rochelle - La Rochelle (CA) -  
Leuven - Liège - Lille - Lille (Métropole européenne) - Lippe  
- Lormont - Lucca - Lyon - Madrid - Malakoff - Malmö -  
- Maubeuge - Meaux - Mechelen - Melun - Meyrin  
en-Baroeul - Montijo - Montpellier - Montreuil  
Marne - Nevers - Nice - Nice Côte d'Azur Métropole  
- Persan - Perugia - Pesaro - Piacenza - Plaisir -  
- Province de Liège - Quimper - Ravenna - Reggio - Région  
Romagna - Regione Lombardia - Regione Marche - Regione  
- Riccione - Riga - Rimini - Romainville - Rosny-  
- Saint-Denis - Saint-Denis de la Réunion -  
- Saint-Josse-Ten-Nood - Saint-Malo -  
Mauro Pascoli - Sant Boi de Llobregat  
- Sarcelles - Seclin - Setubal - Solna - Stains  
Métropole (CU) - Trappes-en-Yvelines  
Reggiana - Unione dei Comuni Valli e  
Faentina - Unione Valnure Valchero - Val de  
- Vaulx-en-Velin - Vernouillet - Vierzon - Villejuif - Villeneuve-Saint-Georges  
Zaragoza - VII. kerület Erzsébetváros Önkormányzata (Budapest 7è arrondissement)





Villiers - Augsburg - Bagneux - Bain-de-Bretagne - Barcelona - Bari -  
 Braşov - Brescia - Brest - Brno - Bruxelles - Calderara di Reno - Cascais -  
 Chennevières-sur-Marne - Chilly-Mazarin - Clamart - Clichy-  
 Cornellà de Llobregat - Créteil - Den Haag - Departament d'Interior  
 Ferrara - Firenze - Follonica - Fontaine-l'Évêque - Forli - Formigine  
 Genk - Gennevilliers - Genova - Gladbeck - Gonesse - Göttingen  
 - Issy-les-Moulineaux - Ivry-sur-Seine - Ixelles - Karlsruhe -  
 Landespräventionsrat Niedersachsen (LPR) - Les Lilas -  
 - Lisboa - Loano - Loire Métropole (CA) - Lomme - Lorient  
 Mamoudzou - Mannheim - Maranello - Marseille - Matosinhos  
 Milano - Modena - Molenbeek-Saint-Jean - Mons - Mons-  
 Mulhouse - München - Nea Propontida - Neuilly-sur-  
 - Nürnberg - Oeiras - Païta - Paris - Parma - Pella  
 Poitiers - Porto - Prato - Pré-Saint-Gervais  
 de Bruxelles-Capitale - Regione Emilia-  
 Toscana - Regione Umbria - Rennes - Rezé  
 sous-Bois - Rotterdam - Rueil-Malmaison  
 Saint-Etienne-du-Rouvray - Saint-Herblain  
 Saint-Nazaire - San Lazzaro di Savena - San  
 - Santa Coloma de Gramenet - São João da Madeira  
 - Strasbourg - Stuttgart - Terrassa - Toulouse - Toulouse  
 - Tremblay-en-France - Trento - Unione Comuni Pianura  
 Delizie - Unione Pedemontana Parmense - Unione Romagna  
 - Val de Seine (CA) - Valence - Valenciennes Métropole (CA)  
 - Villeurbanne - Villiers-le-Bel - Vilvoorde - Wien - Xàbia -

# EFUS' ECOSYSTEM



# >>>> EFUS' ECOSYSTEM

As an association of local and regional authorities, Efus promotes the co-production of urban security policies and works in partnership with a wide network of actors: European and international institutions, universities, associations, private sector... This ecosystem, which has grown over the course of some 34 years, fosters the exchange of ideas and practices across Europe and the world.

## The national Forums for Urban Security

The Belgian, German, French, Italian and Spanish Forums bring together Efus members in these countries and participate in its activities at national level.

### Belgian Forum for Prevention and Urban Security (BeFUS)

#### Main activities in 2021

##### > BeFUS' 25th anniversary

BeFUS celebrated its 25th anniversary in January 2021 with an online colloquium on local methodologies and political strategies to strengthen citizens' feeling of security. Efus took part in the event. ([Read the article published on our website](#)).



##### > Local strategies to counter polarisation

Between March and December, BeFUS organised a series of workshops for local and regional authorities on local strategies to counter polarisation.

##### > A guidebook for practitioners

BeFUS published a guidebook on local crime prevention (*Manuel de prévention et de sécurité locales*) with the aim of giving practitioners a work to enabling them to draw up, implement, adapt or develop crime prevention and security actions and projects. The guidebook will be regularly updated.



##### > Prevention of radicalisation and riots

Each year, BeFUS takes part in national, European or international conferences on issues that concern its members. As such, it took part in 2021 in meetings and events on the prevention of radicalisation and in the national conference organised by the Belgian Ministries of the Interior and on the prevention of urban riots. This event followed a series of violent demonstrations in Belgium against Covid restrictions



##### > [More information on BeFUS' website](#)

## German and European Forum for Urban Security (DEFUS)

### Main activities in 2021

#### > A hub for practitioners and researchers

In order to foster exchanges during the second year of the pandemic, DEFUS organised online two assemblies and six workshops to discuss urban security issues and notably the local impact of the health crisis. DEFUS increasingly plays the role of hub between practitioners and researchers who use it as a platform to exchange on their needs and their work.

DEFUS members published several position papers that include recommendations on the following topics: the security of urban public spaces, ensuring peaceful coexistence in our cities; guaranteeing the safety and well-being of municipal staff and local decision-makers, as well as a *Memorandum for the promotion of prevention efforts at the federal level* in partnership with the German Crime Prevention Congress.

#### > German Crime Prevention Congress

On 10 and 11 May, Efus and DEFUS took part in the 26th German Crime Prevention Congress held in Cologne in a hybrid format (both online and in person). Some 800 participants were in attendance: academics, practitioners, political decision-makers, and representatives of the police, the federal and Lander authorities, as well as local authorities. The event was titled *Prevention provides guidelines: to plan, to train, to exchange*. ([Read the article published on our website](#)).

#### > The Pufii online platform

DEFUS and the German Crime Prevention Congress have been managing since 2015 the online platform [www.pufii.de](http://www.pufii.de) dedicated to social inclusion and crime prevention. In 2021, the main issue tackled through the platform was the prevention of prejudice and stereotypes. Furthermore, a knowledge hub has been set up. The number of visitors on the platform increases year on year.

#### > Three projects on climate change, diversity and extremism

DEFUS took part in the *Climate Change and Community Safety* project led by the (Canadian Municipal Network on Crime Prevention (CMNPC).

It is associate partner in the project *Plan#B – planning innovative network solution as in the example of the diverse metropolis of*





Berlin funded by the German federal government. DEFUS is also a member of the advisory committee of the German *Competence cluster on Islamist extremism*.

> [More information on DEFUS' website](#)

## Spanish Forum for Prevention and Urban Security (FEPSU)

### Main activities in 2021

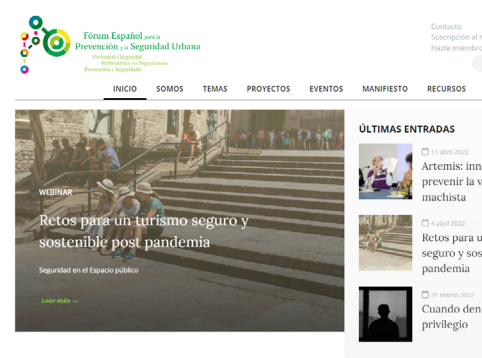
#### FEPSU's development plan

FEPSU drafted a four-year development plan (2021-2024), which includes new services to members as well as training offers and support to local authorities. FEPSU identified five priority topics: security and coexistence in public spaces; conflict resolution strategies; the gender perspective; technologies applied to security, and management tools.

#### Webinar on *How to prevent and respond to hate crime motivated by sexual orientation or gender identity? Mechanisms and tools for public administrations*

FEPSU organised this webinar on 23 November. The speakers included representatives of the Public Prosecutor's Office, the Government of Catalonia, the Madrid municipal police, and the association of municipal police chiefs UNIJEPOL.

> [More information on FEPSU's website](#)



## French Forum for Urban Security (FFSU)

### Main activities in 2021

#### National convention on local security (*Assises de la sécurité des territoires*)

For the second year in a row, the FFSU organised the National convention on local security (*Assises de la sécurité des territoires*), which was held online between 11 March and 2 April. More than 250 local security actors took part in the event's six thematic sessions to exchange on the FFSU's stance and on local practices: the right to partying, the prevention of brawls, juvenile delinquency, the governance of security, the role of



coordinator of a local Security and Crime Prevention Council, and measuring security.

> [Read the article published \(in French\) on the FFSU's website](#)

**Training** - The sixth promotion of the *Sécurité et vie urbaine* (security and urban life) university diploma ended in June 2021. Some 15 professionals with different backgrounds completed the course (municipal police officers, local coordinators in charge of crime prevention and security, managers of social estates, mediators...). Furthermore, the FFSU organised a series of one-day training sessions on harm reduction and drug trafficking, as well as on the links between co-education and crime prevention.

The FFSU also organised several training sessions either on specific topics or aimed at local elected officials, at the request of the following local authorities: CISPD du Denais, students from Pau, Toulouse Métropole, and Gennevilliers.

**Working groups** - The FFSU continued in 2021 to lead several working groups on the following topics: young wandering foreigners; metropolis and security; revisiting our drug policies; municipal police forces. It also continued its work of coordinating regional networks of crime prevention and security coordinators.

**Support missions** - The FFSU provided support missions for several local authorities in the form of local safety audits and the drafting of local security strategies. It completed missions in 2021 for the Cities of Clamart and Montreuil, and continued on-going work for the Cities of Aubervilliers, Bagnols-sur-Cèze, Bègles, Bordeaux, Fresnes, Martigues, Mons-en-Baroeul, Montpellier, and Plaisir/Clayes-sous-Bois.

The FFSU also worked to support the department of Seine-Saint-Denis in preventing group violence among young people. Lastly, the FFSU is part of a consortium of practitioners from various disciplines that is working on the establishment of a nightlife policy for the City of Quimper.

**Crime Prevention Award** - The theme of the French 2021 Crime Prevention Award was 'mobility and security'. During a ceremony that took place during Efus' Security, Democracy and Cities conference in Nice (20-22 October), the Award was presented to the authority in charge of public transport for the Rhône



Le diplôme universitaire Sécurité et Vie Urbaine a permis au responsable de police municipale que je suis de mieux appréhender les apports et limites des nouvelles technologies, d'imaginer d'autres solutions aux difficultés de partage de l'espace public que la traditionnelle réponse de présence policière, d'approfondir la dimension partenariale. Les échanges avec les autres étudiants sont également une source de richesse indéniable.

Laurent Pruvost  
Promotion 2020-2021

Les collectivités territoriales actuellement accompagnées par le FFSU :

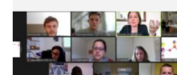


À propos · Nos positions · Services et activités



Osons réinterroger notre politique des drogues : le FFSU renforce ses activités

[Lire plus...](#)



Les Forums européen et français poursuivent leur cycle de webconférences dédiées à la prévention des rixes

[Lire plus...](#)

Tour réseau direct coordonné prévention FFSU

region and the Greater Lyon (*Syndicat mixte des Transports pour le Rhône et l'Agglomération Lyonnaise, Sytral*) and Keolis Lyon for their crime prevention policy in Lyon's public transport system. The runner-up was the Information Centre on Women's and Families' Rights (*Centre d'information sur les droits des femmes et des familles, CIDFF*) of the Pas de Calais region. The third prize was given to the Women's Foundation (*Fondation des Femmes*). ([Read the article published on our website](#)).

> [More information on the FFSU's website](#)

## Italian Forum for Urban Security (FISU)

### Main activities in 2021

#### FISU's 25th anniversary

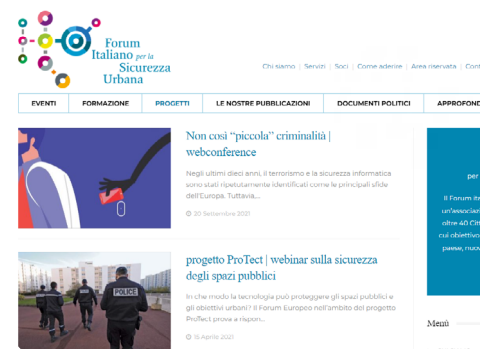
The Italian Forum celebrated its 25th anniversary in 2021. On this occasion, the financial daily newspaper *Il Sole 24 Ore* published an article on urban security and FISU.

#### Three main areas of work

In 2021, FISU focused mainly on three topics: organised crime, polarisation and the protection of public spaces. As such, FISU organised a series of training session on organised crime for about a hundred local civil servants. Furthermore, it contributed to the University of Ferrara's first summer school on 'Law, society and the fight against the Mafia'. As part of its 25th anniversary celebrations, it organised a conference on *Social Polarisation and Urban Security* jointly with the municipality of Perugia and the Umbria Region. Regarding the topic of the protection of public spaces, FISU collaborated with the University of Salerno on a publication titled *Safe urban spaces: strategies and actions for an integrated approach to settlement quality*, which explores how to create safe public spaces in inclusive and sustainable cities.

#### Summer school in Greece

FISU organised a summer school jointly with the University of Bologna on *the design and evaluation of urban security policies*, which was held in Follonica (Greece) in September. It also organised a series of seminars as part of the 34th national conference of the Italian society of criminology in Milan, in October.



## Italian Crime Prevention Award

The ceremony for the 2021 Italian Crime Prevention Award was held during Efus' *Security, Democracy and Cities* conference in Nice (20-22 October). The award went to local actions promoting citizen participation, the prevention of reoffending, and community policing. ([Read the article published on our website](#)).

> [More information on FISU's website](#)

## Central and Eastern Europe

Keen to better represent Europe's diversity, Efus is striving to develop its activities in Central and Eastern Europe. Apart from the support it gives to members in this region (Brno in Czechia, the 7th district of Budapest in Hungary, and Gdansk in Poland), Efus is a partner of the Union of Polish Metropolises (UMP), with whom it signed a Memorandum of Understanding during the *Security, Democracy and Cities* conference in Nice. The UMP gathers 12 large Polish cities (Białystok, Bydgoszcz, Gdansk, Katowice, Krakow, Lublin, Łódź, Poznań, Rzeszów, Szczecin, Warsaw, and Wrocław).

Efus supports the efforts made by cities in Poland and other central and eastern European cities to support the rule of law and calls for European solidarity. As such, during its General Assembly meeting in March 2021, it organised a public web conference during which representatives from the Cities of Budapest and of Gdansk as well as a Hungarian Member of the European Parliament (MEP) called on the EU to directly support central and eastern European cities that are confronted with violations of the rule of law. ([Read the article published on our website](#)).

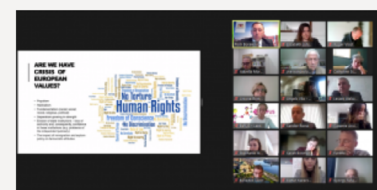


Tadeusz Truskolaski  
Mayor of the City of Białystok and President  
of the Union of Polish Metropolises

Assemblée générale de l'Efus – Des villes de Hongrie et de Pologne appellent à un soutien direct de l'UE et d'autres villes européennes pour faire respecter l'état de droit

► [Préambule entre pays](#) [Conclusions](#) [Notes éditoriales](#) [Médias](#)

▼ [Assemblée générale](#)



## EUROPEAN UNION

### Strong European presence at the *Security, Democracy and Cities* conference

The European institutions have expressed their support for Efus' *Security, Democracy and Cities* conference (Nice, 20-22 October) with two European Commissioners and other high-

level officials in attendance.

The European Commission was represented by two Commissioners, Margaritis Schinas, European Commission Vice-President in charge of Promoting our European way of life, and Ylva Johansson, European Commissioner for Home Affairs. European Commissioner to Justice Didier Reynders gave a video message, as did Klára Dobrev, Vice President of the European Parliament. The European Parliament was also represented by Jan Olbricht, President of the URBAN Intergroup, and Istvan Ujhelyi, Vice-Chair of the Committee on Transport and Tourism. Furthermore, the conference was organised under the patronage of the European Committee of the Regions, the European Parliament, and Elisa Ferreira, Commissioner for Cohesion and Reforms, and under the auspices of Marija Pejčinović Burić, Secretary General of the Council of Europe. ([Read the article published on our website](#)).

## Partnership on the security of public spaces of the Urban Agenda for the European Union

(See above topic Public Spaces, p.33)

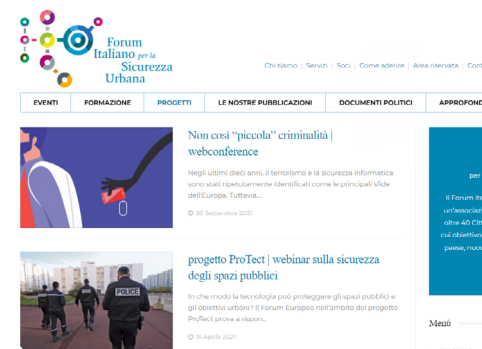
## URBAN intergroup at the European Parliament

Efus has been a partner of the URBAN intergroup since 2020. Gathering 89 Members of the European Parliament (MEPs) and 143 partners, this group examines urban issues according to a horizontal approach. Efus took part in an online meeting of the intergroup on 8 December, during which the [Ljubljana Agreement](#) was presented. Agreed during Slovenia's presidency of the EU, this agreement recognizes the progress made by the Urban Agenda for the EU, including the Partnership on the security of public spaces (see p.33) and provides for concrete steps to renew it.

## Committee of the Regions

Willy Demeyer, Mayor of Liège and President of Efus, and Elizabeth Johnston, Efus Executive Director, met (online) with Apostolos Tzitzikostas, President of the European Committee of the Regions, on 21 January. They discussed avenues for cooperation on issues of concern for European local and regional authorities such as the prevention of radicalisation and the protection of public spaces. Efus presented the work it has carried out through the Partnership on the security of public spaces, which it leads jointly with the Cities of Nice and of Madrid.

nion européenne présente en force à la conférence  
Sécurité, Démocratie et Villes

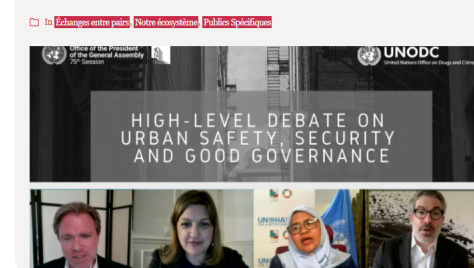


# INTERNATIONAL

## United Nations

On 22 April, Efus took part in a High Level debate organised by the United Nations on *urban safety, security and good governance: making crime prevention a priority for all*. Held both online and at the UN headquarters in New York City, the debate was centred on urban violence and how to prevent it. ([Read the article published on our website](#)).

s au Débat de Haut Niveau des Nations Unies  
reté urbaine, la sécurité et la bonne gouvern



# PARTNERSHIPS

## Peace in our Cities (PiOC)

Efus is a partner of the [Peace In Our Cities \(PiOC\)](#) network, which gathers 20 cities and 30 partners all over the world and seeks to reduce urban violence by half. On 24 March, Efus took part in a debate organised by PiOC with other city networks during the United Nations' Commission on the Status of Women (CSW) yearly meeting in New York. It was represented by the Mayor of Matosinhos (Portugal), Luísa Maria Neves. ([Read the article published on our website](#)).

Furthermore, Carla Napolano, Deputy Director, took part in a conference organised by PiOC on 6 May titled *Harnessing Action Research & Narrative Change during Covid-19*.



## Budapest Centre for Mass Atrocities Prevention

Efus signed in September a Memorandum of Understanding with the [Budapest Centre for Mass Atrocities Prevention \(BCMAP\)](#), which is the operational arm of the [Foundation for the International Prevention of Genocide and Mass Atrocities](#). ([See the article published on our website](#)).





# GOVERNANCE AND STRUCTURE

A faint, light-colored background image showing a group of people in a meeting or conference setting. The image is semi-transparent and serves as a backdrop for the text.



# >>>> GOVERNANCE AND STRUCTURE

## Efus General Assembly meeting

### 2021 GA meeting: a week of rich debates

Organised online in the week starting on 15 March, the 2021 General Assembly meeting featured, besides the statutory GA and the election of the Executive Committee, a series of conferences and workshops on a number of key topics for the network – the New Leipzig Charter, the respect of the rule of law in the EU, the role of local and regional authorities in European security policies – as well as a workshop to prepare the *Security, Democracy and Cities* conference.

- > [Read the article on the New Leipzig Charter](#)
- > [Read the article on upholding the rule of law in the EU](#)
- > [Read the article on the preparatory workshop for the \*Security, Democracy and Cities\* conference](#)

### Executive Committee

On 15 March, Efus members, gathered for their statutory General Assembly, voted the renewal of a third of the Executive Committee. With about 30 members, the Executive Committee sets Efus' political and strategic orientations and acts as its representative towards institutional interlocutors.

Efus members also renewed the association's four vice-presidents, as well as its president.

The cities of



Barcelona  
(Spain)



Berlin  
(Germany)



Brussels  
(Belgique)



Cologne  
(Germany)



Freiburg  
(Germany)



Paris  
(France)



Xàbia (Spain)



Unione della  
Romagna  
Faentina (Italy)

were elected as new members of the Executive Committee.

The Cities of



Brno (Czechia)



Matosinhos  
(Portugal)



Setúbal  
(Portugal)



la Communauté  
d'Agglomération de  
La Rochelle (France)



Emilia Romagna  
Region (Italy)

were re-elected.

The other members of the Executive Committee are the Cities of:



Düsseldorf  
(Germany)



Gdansk  
(Poland)



Lisbon  
(Portugal)



Malmö  
(Sweden)



Riga  
(Latvia)



Saragossa  
(Spain)

The cities of

and



Mannheim  
(Germany)



Nice  
(France)



Government of  
Catalonia (Spain)



City of Rotterdam  
(Netherlands)

were elected Vice President

were re-elected Vice President.



The City of



Liège  
(Belgium)

represented by its Mayor, Willy Demeyer, was re-elected President.

### Executive Committee meetings in 2021

The Executive Committee (EC) met three times in 2021. The objectives of the 6 July and 21 September meetings were mainly to prepare the *Security, Democracy and Cities* conference. In the 13 December meeting, EC members assessed the results of the conference and discussed new lines of work such as security and climate change and stepping up dialogue with the European Union, in particular through the [\*Security, Democracy and Cities Declaration\*](#).

# Communication

## Website

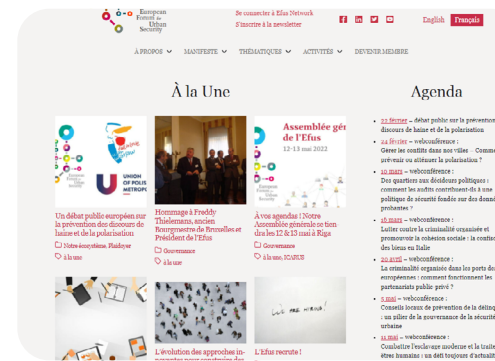
Efus' website was revamped in 2021, including a new version of the section dedicated to the topics covered by Efus:

<https://efus.eu/>

## Network news and topical sections

Efus' website is regularly updated and promotes our key messages, the progress made in the various projects we are working on, and our participation in important events.

Efus' monthly newsletter is sent to numerous subscribers: urban security actors in Europe, including many elected officials, magistrates, police officers, officers of local, national, European and international administrations as well as representatives of civil society and the private sector.



## Communication: key figures for 2021



## Publications

Since its creation, Efus published 69 books on various urban security topics and as a result of European projects in which it takes part. Almost all of them are available online and in PDF format. On the ISSU platform, there are on average 1,306 readers per week. The most read publications in 2021 were the *Security, Democracy and Cities: Co-producing Urban Security Policies* Manifesto (2017) and *BRIDGE - Understanding and addressing polarisation at the local level* (Efus 2021).

(See website, section [Publications](#) as well as [Efus Network](#)).



# FINANCIAL REPORT

# >>>> FINANCIAL REPORT

## Financial years 2021 and 2022 Introductory Note

*Efus Executive committee  
Paris 26 avril 2022*

Efus closes the 2021 year with a net profit of **41 399€**. This year's performance reduces Efus equity to **109 199€** after the appropriation of the 2021 profits.

### Analysis of 2021 net income

The 2021 result, of a net profit of 41 399 €

- +58.4K€ vs the 2020 net income
- -248 euros vs voted budget at last year's GA, with a net income of €41.6K€.

This result is explained with the impact of Covid-19 where the extension of multiple European projects was granted, which affected the results as a portion of the available project budget in 2020 had been allocated to 2021.

### 2021 Operating Income

The negative operating income arises from:

- An increase thematic programs of 351K€ compared to last year, a 64% increase.
- And on the other hand, a net decrease in membership fees of 16.9K€, 3.44% less last year.

Fixed expenses increased by 127K€ compared to last year, from 979K€ to 1 107.0K in 2021 Expenses linked to the network were stable in 2021.

- As planned in the 2021 budget, staff costs expanded in 2021 to support increased projects activity.
- Three new projects began between January and December 2021, bringing the total number of projects to 16, against 12 in 2020. Icarus now the biggest project, at €1m over 4 years ending in sept 2024, €250K yearly budget.

These factors gave net loss of -26.4k€ in 2021 that is 116.4K€ higher than our operating net loss of 2020, €142k€.

Conclusion: These factors gave a net operation loss of - 142k in 2021.

## 2021 Non-Current Income

Other significant elements have impacted the 2021 non-current income:

- As per 2020, Efus took back a debt that is older than 5 years for 15.5K
- Additionally, the provision of 52.5K€ linked to the shared expenses 2019 was removed. There is no risk of non-payment of the 2021 of the shared fees of 2019 and 2020.

In conclusion, Efus registered in 2021 an exceptional income of 67.8K€, which, combined with the operating loss of 26.4K€, resulted in a net profit of -41.399k€ as stated in the introduction of this note.

## 2022 Forecast Budget

The 2022 financial year will signal a key year for Efus due to:

- an increase in project activities and memberships
- investment in support staff

An increase in fixed expenses of 4 % (+€ 42K€) is currently expected, where we planned the same amount of revenue. In addition, + 42K€ staff costs in order to better handle the increased activity in 2022.

This increase should be buffered in a large part by the increase the expected revenue which should increase from 1 575K€ in 2021 to 1 641K€ in 2022.

Hence, in 2022, we propose a positive budget with a net income of 22.7K€.

## Financial Results

2021- EFUS Certified Accounting Profit and Loss according to Accounting System		Restating
Prestations de service	114,343	➔ - Other Revenues and reduced personal costs
Subventions d'exploitation	975,977	➔ - Thematic Programs
Reprises sur amortissements et provisions	15,988	➔ - Members' fees
Cotisations	459,540	➔ - Members' fees
Autres produits	267	➔ - Other Revenues
Utilisation des Fonds Dédiés		➔ - Thematic Programs*
<b>TOTAL DES PRODUITS D'EXPLOITATION I</b>	<b>1,566,115</b>	
Autres achats et charges externes	605,967	➔ - Structure expenses
		➔ - Personnel costs
		➔ - Thematic Programs
Impôts, taxes et versements assimilés	43,463	➔ - Structure expenses
Salaires et traitements	604,875	➔ - Personnel costs
Charges sociales	229,049	➔ - Personnel costs
Dotations aux amortissements sur immos	17,615	➔ - Structure expenses
Dotations aux provisions sur actifs circulants	-	➔ - Members' fees
Autres charges	92,021	➔ - Structure expenses
		➔ - Thematic Programs*
<b>TOTAL DES CHARGES D'EXPLOITATION II</b>	<b>1,592,990</b>	
<b>RESULTAT COURANT NON FINANCIER (I-II)</b>	<b>- 26,875</b>	
TOTAL DES PRODUITS FINANCIERS V	403	➔ - Other Revenues
TOTAL DES CHARGES FINANCIERES VI	10	➔ - Other Expenses
<b>RESULTAT FINANCIER (V-VI)</b>	<b>393</b>	
<b>RESULTAT COURANT AVANT IMPOTS (I-II+III-IV+V-VI)</b>	<b>- 26,482</b>	
TOTAL DES PRODUITS EXCEPTIONNELS VII	74,625	➔ - Other Revenues
TOTAL DES CHARGES EXCEPTIONNELLES VIII	6,744	➔ - Other Expenses
<b>RESULTAT EXCEPTIONNEL (VII-VIII)</b>	<b>67,881</b>	
<b>(1) TOTAL DES PRODUITS (I+III+V+VII)</b>	<b>1,641,143</b>	
<b>(2) TOTAL DES CHARGES (II+IV+VI+VIII+IX+X)</b>	<b>1,599,744</b>	
<b>EXCEDENT OU DEFICIT</b>	<b>41,399</b>	

- **Thematic Programs\***: Multi-year programs are managed through specific dedicated funds. In the certified Balance sheets the amounts that are left for the next years is shown as a asset

**2021 - EFUS Management Profit and Loss  
according to Cost Accounting System**

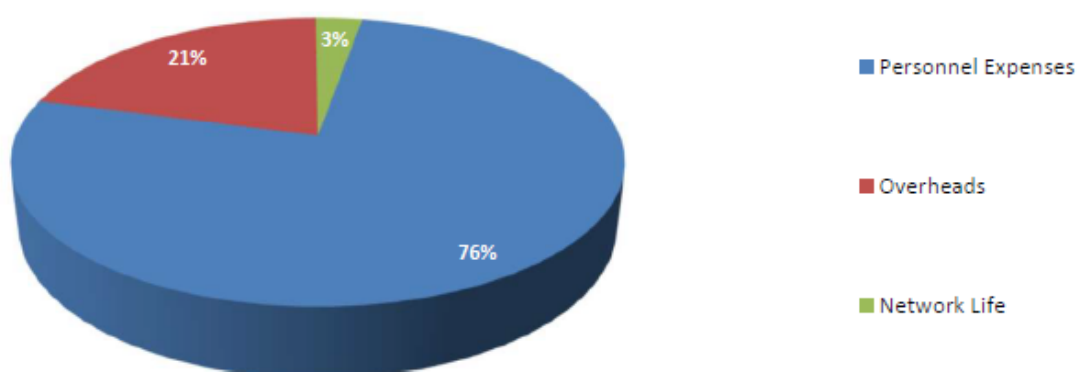
<b>Revenues</b>	
Members' fees	474,753
Thematic programs	895,337
Others	204,413
<b>Expenses</b>	
Personnel costs	845,467
Structure expenses	229,088
Communication, Network Life, Dvpt...	32,490
Thematic programs	339,744
Others	86,314
<b>Total Revenues</b>	<b>1,574,503</b>
<b>Total Expenses</b>	<b>1,533,103</b>
<b>Net Income</b>	<b>41,399</b>

**EFUS FIXED COSTS TREND**

OK N-1

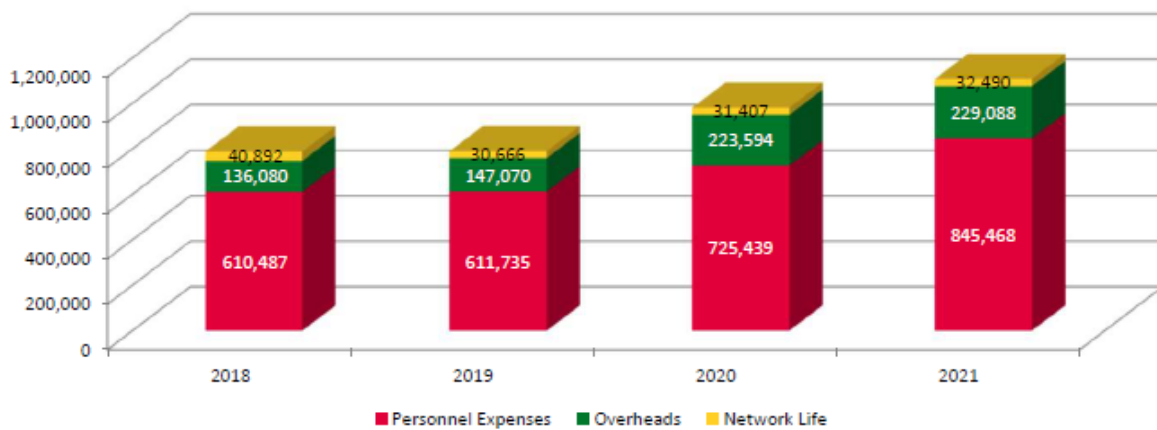
YEAR	2,018		2,019		2,020		2,021	
<b>Fixed Costs (Euros)</b>								
Personnel Expenses	610,487	77.3%	611,735	62.4%	725,439	74.0%	845,468	76.4%
Overheads	136,080	17.2%	147,070	15.0%	223,594	22.8%	229,088	20.7%
Network Life	40,892	5.2%	30,666	3.1%	30,904	3.2%	32,490	2.9%
<b>Total Fixed Costs</b>	<b>787,459</b>	<b>99.7%</b>	<b>789,471</b>	<b>80.6%</b>	<b>979,937</b>	<b>100.0%</b>	<b>1,107,046</b>	<b>100.0%</b>

**2021 EFUS Fixed Costs**

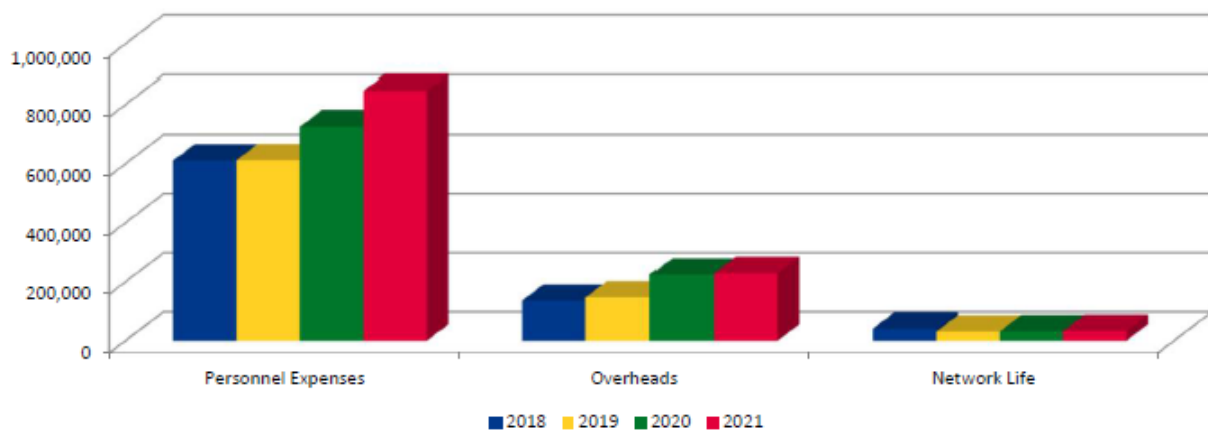




### EFUS Fixed Cost Trend



### EFUS Fixed Cost Trend

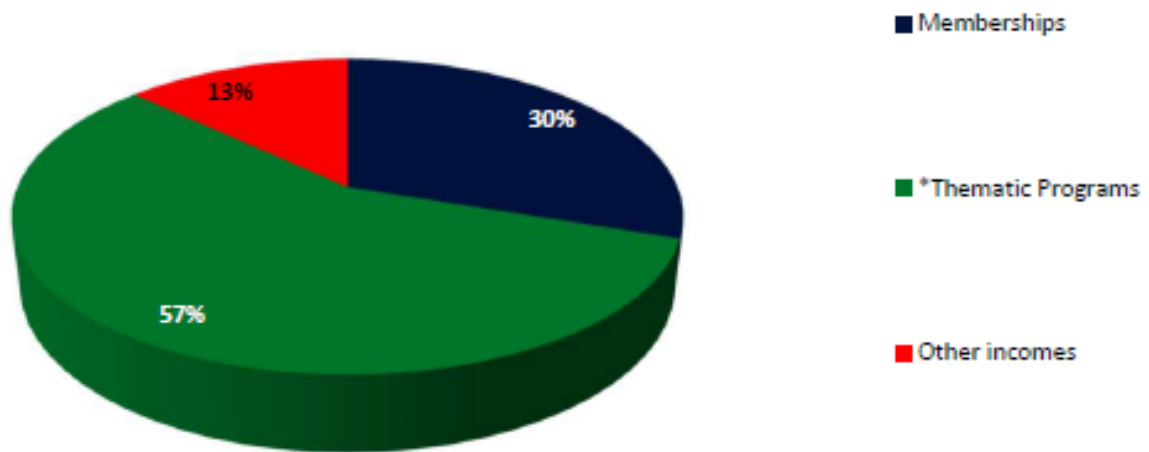


### EFUS revenue per category

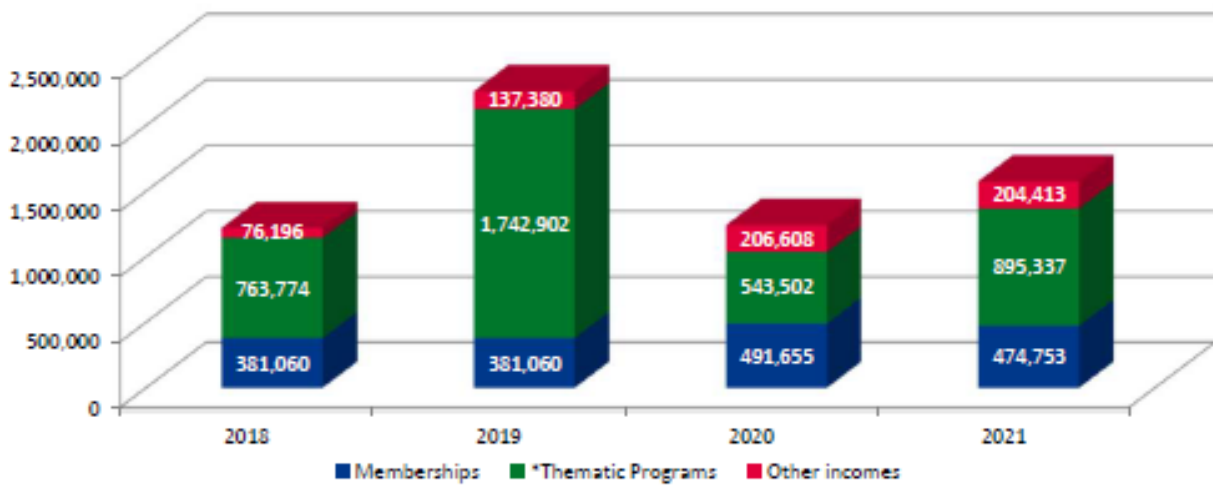
YEAR	2,018		2,019		2,020		2,021	
<b>Revenues</b>								
Memberships	381,060	31.2%	381,060	16.9%	491,655	39.6%	474,753	30.2%
*Thematic Programs	763,774	62.6%	1,742,902	77.1%	543,502	43.8%	895,337	56.9%
Other incomes	76,196	6.2%	137,380	6.1%	206,608	16.6%	204,413	13.0%
<b>Total Revenues</b>	<b>1,221,030</b>	<b>100.0%</b>	<b>2,261,342</b>	<b>100.0%</b>	<b>1,241,765</b>	<b>100.0%</b>	<b>1,574,503</b>	<b>100.0%</b>

\*Thematic programs were accounted differently as of 2020, the partner portion of the grant is not recognized as revenue anymore hence the reduction of 2020 revenue

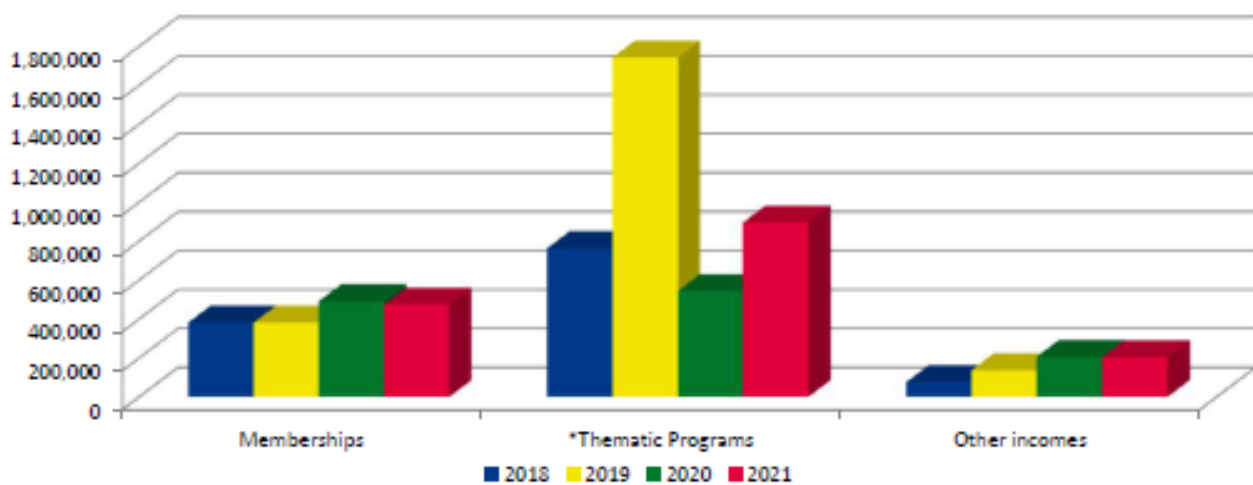
### 2021 EFUS revenue category distribution



### EFUS revenue by category Trend



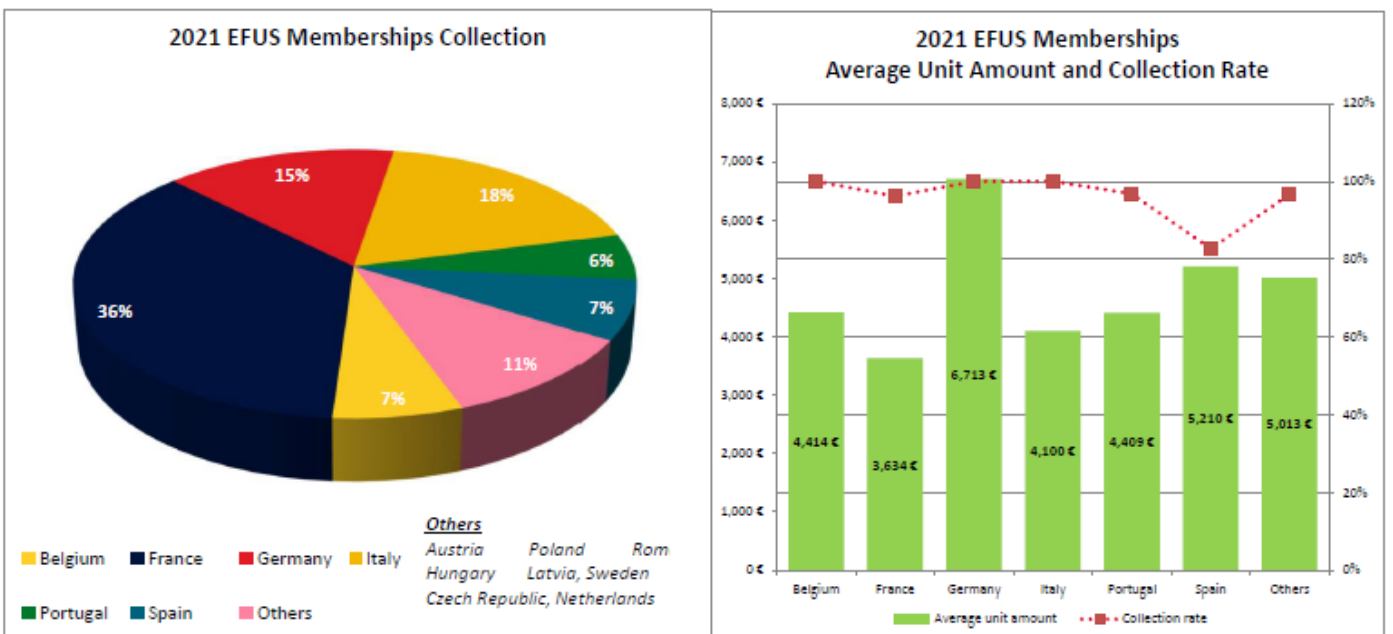
### EFUS revenue Trends



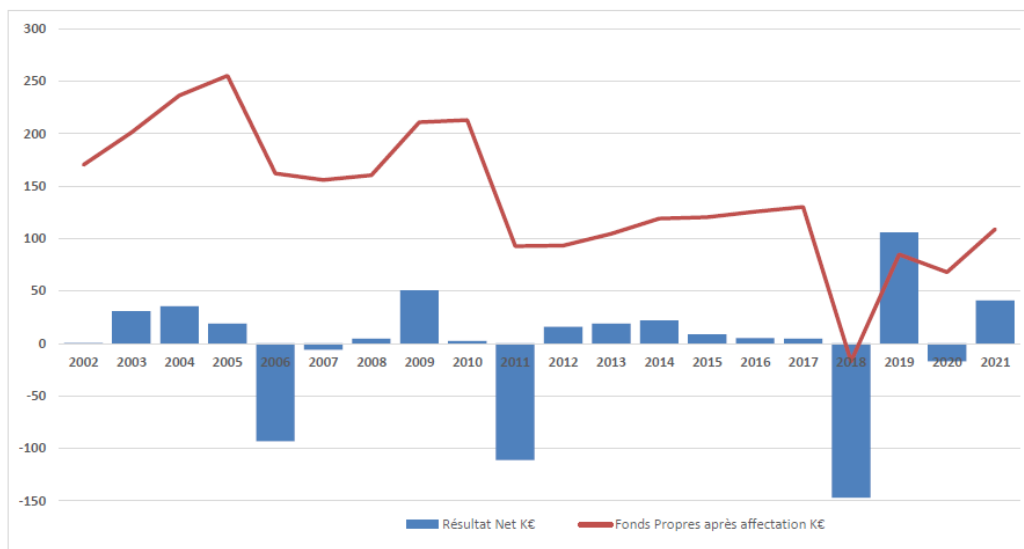
## EFUS MEMBERSHIPS FEES COLLECTED PER COUNTRY - 2021

*NB: Actual Membership fees related to 2021*

Country	Belgium	France	Germany	Italy	Portugal	Spain	Others	Total
Number of Members	13	85	18	36	11	11	17	191
To Collect	1,410.00	11,585.00			1,450.00	2,895.00	2,895.00	20,235.00
Total 2021 EFUS Memberships collected	52,965 €	290,685 €	120,830 €	147,585 €	44,090 €	57,315 €	85,225 €	798,695 €
% of Total	7%	36%	15%	18%	6%	7%	11%	100%
Collection Rate	100%	96%	100%	100%	97%	83%	97%	96%
Average 2021 Membership	4,414 €	3,634 €	6,713 €	4,100 €	4,409 €	5,210 €	5,013 €	4,785 €
Invoiced - Efus Part	27,187.50	151,135.00	60,415.00	73,792.50	22,770.00	34,670.00	89,570.00	459,540.00
Collected - Efus part / 2021 collection	26,423 €	145,343 €	60,415 €	73,793 €	22,045 €	28,658 €	85,225 €	441,900 €



## Net income & equity in K€



# Annual accounts 2021

**BILAN ACTIF**  
FORUM EUROPEEN POUR LA SECURITE URBAINE  
Année 2021

Date 31-déc.-21

ACTIF	Exercice N			Exercice N-1	Ecart N/N-1	
	Brut	Amortissements et dépréciations (à déduire)	Net	Net	Euros	%
<b>ACTIF IMMOBILISE</b>						
Immobilisations incorporelles						
Frais d'établissement						
Frais de recherche et de développement						
Donations temporaires d'usufruit						
Concessions, brevets, droits et valeurs similaires	1,870	898	972	1,065	-93	-9%
Immobilisations incorporelles en cours						
Avances et acomptes						
Immobilisations corporelles						
Terrains						
Constructions						
Installations techniques, matériel et outillage industriels	219,466	199,263	20,203	28,257	-8,054	-29%
Immobilisations corporelles en cours						
Avances et acomptes						
Biens reçus par legs ou donations destinés à être cédés						
Immobilisations financières						
Participations et créances rattachées						
Autres titres immobilisés						
Prêts						
Autres	17,250		17,250	15,592	1,658	11%
<b>Total I</b>	<b>238,586</b>	<b>200,161</b>	<b>38,425</b>	<b>44,914</b>	<b>-6,489</b>	<b>-14%</b>
<b>ACTIF CIRCULANT</b>						
Stocks et en-cours						
Créances						
Créances clients, usagers et comptes rattachés	8,650		8,650	21,385	-12,735	-60%
Créances reçues par legs ou donations						
Autres	3,888,132		3,888,132	4,112,595	-224,463	-5%
Valeurs mobilières de placement	824		824	824		
Instruments de trésorerie						
Disponibilités	1,211,741		1,211,741	2,044,617	-832,876	-41%
Charges constatées d'avance	33,338		33,338	20,199	13,139	65%
<b>Total II</b>	<b>5,142,685</b>		<b>5,142,685</b>	<b>6,199,620</b>	<b>-1,056,935</b>	<b>-17%</b>
Frais d'émission des emprunts (III)						
Primes de remboursement des emprunts (IV)						
Ecart de conversion Actif (V)						
<b>TOTAL GENERAL (I+II+III+IV+V)</b>	<b>5,381,271</b>	<b>200,161</b>	<b>5,181,111</b>	<b>6,244,534</b>	<b>-1,063,423</b>	<b>-17%</b>

**BILAN PASSIF**  
**FORUM EUROPEEN POUR LA SECURITE URBAINE**  
**Année 2021**

Date 31-déc.-21

PASSIF	Exercice N	Exercice N-1	Ecart N/N-1	
			Euros	%
<b>FONDS PROPRES</b>				
Fonds propres sans droit de reprise				
Fonds propres statutaires				
Fonds propres complémentaires				
Fonds propres avec droit de reprise				
Fonds propres statutaires				
Fonds propres complémentaires				
Ecarts de réévaluation				
Réserves				
Réserves statutaires ou contractuelles				
Réserves pour projet de l'entité				
Autres	126,378	126,378		
Report à nouveau	- 58,578	- 41,541	-17,037	
Excédent ou déficit de l'exercice	41,399	17,037	58,436	-343%
<b>Situation nette (sous-total)</b>	<b>109,199</b>	<b>67,800</b>	<b>41,399</b>	<b>61%</b>
Fonds propres consommables				
Subventions d'investissement				
Provisions réglementées				
<b>Total I</b>	<b>109,199</b>	<b>67,800</b>	<b>41,399</b>	<b>61%</b>
<b>FONDS REPORTES ET DEDIES</b>				
Fonds reportés liés aux legs ou donations				
Fonds dédiés				
<b>Total II</b>				
<b>PROVISIONS</b>				
Provisions pour risques		52,582	-52,582	-100%
Provisions pour charges				
<b>Total III</b>		<b>52,582</b>	<b>-52,582</b>	<b>-100%</b>
<b>DETTES</b>				
Emprunts obligataires et assimilés (titres associatifs)				
Emprunts et dettes auprès des établissements de crédit				
Emprunts et dettes financières diverses				
Dettes Fournisseurs et comptes rattachés	88,318	56,594	31,724	56%
Dettes des legs ou donations				
Dettes fiscales et sociales	82,227	80,255	1,972	2%
Dettes sur immobilisations et comptes rattachés				
Autres dettes	3,094,212	3,588,034	-493,822	-14%
Instruments de trésorerie				
Produits constatés d'avance	1,807,155	2,399,271	-592,116	-25%
<b>Total IV</b>	<b>5,071,912</b>	<b>6,124,154</b>	<b>-1,052,242</b>	<b>-17%</b>
Ecarts de conversion Passif (V)				
<b>TOTAL GENERAL (I+II+III+IV+V)</b>	<b>5,181,111</b>	<b>6,244,534</b>	<b>-1,063,423</b>	<b>-17%</b>

**COMPTE DE RESULTAT**  
**FORUM EUROPEEN POUR LA SECURITE URBAINE**  
 Année 2021

Date 31-déc.-21

COMPTE DE RESULTAT	Exercice N	Exercice N-1	Ecart N/N-1	
			Euros	%
<b>PRODUITS D'EXPLOITATION</b>				
Cotisations	459,540	463,695	-4,156	-1%
Ventes de biens et services				
Ventes de biens				
dont ventes de dons en nature				
Ventes de prestations de service	114,343	73,396	40,947	56%
dont parrainage				
Produits de tiers financeurs				
Concours publics et subventions d'exploitation	975,977	543,560	432,417	80%
Versements des fondateurs ou consommations de la dotation comptable				
Ressources liées à la générosité du public				
Dons manuels				
Mécénats				
Legs, donations et assurances-vies				
Contributions financières				
Reprises sur amortissements, dépréciations, provisions et transferts de charges	15,988	28,798	-12,810	-44%
Utilisation des fonds dédiés				
Autres produits	267	5,754	-5,487	-95%
<b>Total I</b>	<b>1,566,115</b>	<b>1,115,203</b>	<b>450,912</b>	<b>40%</b>
<b>CHARGES D'EXPLOITATION</b>				
Achats de marchandises				
Variation de stock				
Autres achats et charges externes	605,967	439,745	166,222	38%
Aides financières				
Impôts, taxes et versements assimilés	43,463	20,612	22,851	111%
Salaires et traitements	604,875	507,223	97,652	19%
Charges sociales	229,049	189,072	39,977	21%
Dotations aux amortissements et aux dépréciations	17,615	27,972	-10,357	-37%
Dotations aux provisions	-	9,870	-9,870	-100%
Reports en fonds dédiés				
Autres charges	92,021	63,456	28,565	45%
<b>Total II</b>	<b>1,592,990</b>	<b>1,257,950</b>	<b>335,040</b>	<b>27%</b>
<b>1. RESULTAT D'EXPLOITATION (I-II)</b>	<b>-26,875</b>	<b>-142,747</b>	<b>115,872</b>	<b>-81%</b>
<b>PRODUITS FINANCIERS</b>				
De participation				
D'autres valeurs mobilières et créances de l'actif immobilisé				
Autres intérêts et produits assimilés	403	425	-22	-5%
Reprises sur provisions, dépréciations et transferts de charges				
Différences positives de change				
Produits nets sur cessions de valeurs mobilières de placement				
<b>Total III</b>	<b>403</b>	<b>425</b>	<b>-22</b>	<b>-5%</b>
<b>CHARGES FINANCIERES</b>				
Dotations aux amortissements, aux dépréciations et aux provisions				
Intérêts et charges assimilées				
Différences négatives de change	10	519	-509	-98%
Charges nettes sur cessions de valeurs mobilières de placement				
<b>Total IV</b>	<b>10</b>	<b>519</b>	<b>-509</b>	<b>-98%</b>
<b>2. RESULTAT FINANCIER (III-IV)</b>	<b>393</b>	<b>-94</b>	<b>487</b>	<b>-518%</b>
<b>3. RESULTAT COURANT avant impôts (I-II+III-IV)</b>	<b>-26,482</b>	<b>-142,841</b>	<b>116,359</b>	<b>-81%</b>

COMPTE DE RESULTAT	Exercice N	Exercice N-1	Ecart N/N-1	
			Euros	%
<b>PRODUITS EXCEPTIONNELS</b>				
Sur opérations de gestion	22,043	20,721	1,322	6%
Sur opérations en capital				
Reprises sur provisions, dépréciations et transferts de charges	52,582	105,418	-52,836	
<b>Total V</b>	<b>74,625</b>	<b>126,139</b>	<b>-51,514</b>	<b>-41%</b>
<b>CHARGES EXCEPTIONNELLES</b>				
Sur opérations de gestion	6,744	334	6,410	1919%
Sur opérations en capital				
Dotations sur provisions, dépréciations et transferts de charges				
<b>Total VI</b>	<b>6,744</b>	<b>334</b>	<b>6,410</b>	<b>1919%</b>
<b>4. RESULTAT EXCEPTIONNEL (V-VI)</b>	<b>67,881</b>	<b>125,805</b>	<b>-57,924</b>	<b>-46%</b>
Participations des salariés aux résultats (VII)				
Impôts sur les bénéfices (VIII)				
<b>Total des produits (I+III+V)</b>	<b>1,641,143</b>	<b>1,241,766</b>	<b>399,377</b>	<b>32%</b>
<b>Total des charges (II+IV+VI+VII+VIII)</b>	<b>1,599,743</b>	<b>1,258,803</b>	<b>340,940</b>	<b>27%</b>
<b>EXCEDENT OU DEFICIT</b>	<b>41,399</b>	<b>-17,037</b>	<b>58,436</b>	<b>-343%</b>
<b>CONTRIBUTIONS VOLONTAIRES EN NATURE</b>				
Dons en nature				
Prestations en nature				
Bénévolat				
<b>TOTAL</b>				
<b>CHARGES DES CONTRIBUTIONS VOLONTAIRES EN NATURE</b>				
Secours en nature				
Mises à disposition gratuite de biens				
Prestations en nature				
Personnel bénévole				
<b>TOTAL</b>				

## ANNEX

Project/ subvention	Produit 2021
Icarus	200,551
Pactesur	176,680
bridge	97,871
Bsfs	84,100
CCI	74,305
Loud	53,890
Secu4all	53,560
Evenement nice	50,000
Match sport	39,759
shine	28,197
Tonite	24,081
protect	22,679
Riskpacc	17,225
region paca	15,400
Unhabitat	12,574
Indeed	11,292
Sentry sport	9,357
Alarm	8,402
Alternant	2,667
Prepare trop de produit 2020	- 6,611
<b>Total</b>	<b>975,978</b>



## IMMOBILISATIONS

	Valeur brute début d'exercice	+	-	Valeur brute fin d'exercice
		Acquisitions	Cessions ou sorties	
<b>Immobilisations incorporelles</b>				
Frais d'établissement, de recherche et développement				
<b>Total I</b>				
Autres postes d'immobilisations incorporelles	1,248	622		1,870
<b>Total II</b>	<b>1,248</b>	<b>622</b>		<b>1,870</b>
<b>Immobilisations corporelles</b>				
Terrains				
Constructions sur sol propre				
Constructions sur sol d'autrui				
Installations générales, agencements et aménagements des constructions	130,286			130,286
Installations techniques, matériel et outillage industriels				
Installations générales, agencements et aménagements divers				
Matériel de transport				
Matériel de bureau et informatique	80,334	8,846		89,180
Emballages récupérables et divers				
Immobilisations corporelles en cours				
Avances et acomptes				
<b>Total III</b>	<b>210,620</b>	<b>8,846</b>		<b>219,466</b>
<b>Immobilisations financières</b>				
Participations évaluées par mise en équivalence				
Autres participations				
Autres titres immobilisés				
Prêts et autres immobilisations financières	15,592	1,658		17,250
<b>Total IV</b>	<b>15,592</b>	<b>1,658</b>		<b>17,250</b>
<b>TOTAL GENERAL ( I + II + III + IV )</b>	<b>227,460</b>	<b>11,126</b>		<b>238,586</b>

## AMORTISSEMENTS

IMMOBILISATIONS AMORTISSABLES	Valeur en début d'exercice	+	-	Valeur en fin d'exercice
		Acquisitions	Cessions ou sorties	
<b>Immobilisations incorporelles</b>				
Frais d'établissement, de recherche et développement				
Autres immobilisations incorporelles	183	715		898
<b>Total I</b>	<b>183</b>	<b>715</b>		<b>898</b>
<b>Immobilisations corporelles</b>				
Terrains				
Constructions sur sol propre				
Constructions sur sol d'autrui				
Installations générales, agencements et aménagements des constructions	130,300			130,300
Installations techniques, matériel et outillage industriels				
Installations générales, agencements et aménagements divers				
Matériel de transport				
Matériel de bureau et informatique	52,063	16,900		68,963
Emballages récupérables et divers				
<b>Total II</b>	<b>182,363</b>	<b>16,900</b>		<b>199,264</b>
<b>TOTAL GENERAL ( I + II )</b>	<b>182,546</b>	<b>17,615</b>		<b>200,162</b>

Créance clients	Montant total due	provision	net
Créances cotisations	8,650	-	8,650
Créances et comptes rattachés	8,650	-	8,650

Créances Autres	Montant
IJSS	4,041
Charges partagés + mise a disposition FFSU	94,201
Comptes Fournisseurs	1,087
Forum Français pour la sécurité Urbaine	147,150
Subvention à recevoir	3,641,654
<b>Créances Autres</b>	<b>3,888,133</b>

ETAT DES CREANCES	Montant brut	à 1 an au plus	à plus d'1 an
<b>De l'actif immobilisé</b>			
Créances rattachées à des participations			
Prêts			
Autres immobilisations financières	17,250		17,250
<b>De l'actif circulant</b>			
Clients douteux ou litigieux			
Autres créances clients	8,650	8,650	
Créances représentatives de titres prêtés			
Personnel et comptes rattachés			
Sécurité sociale et autres organismes sociaux	4,041	4,041	
Impôt sur les bénéfices			
Taxe sur la valeur ajoutée			
Autres impôts, taxes et versements assimilés			
Divers			
Groupes et associés			
Débiteurs divers	3,884,092	356,209	3,527,883
<b>TOTAL</b>	<b>3,914,033</b>	<b>368,900</b>	<b>3,545,133</b>

<b>Subvention à recevoir</b>	<b>Montant</b>
Subvention Icarus	2,733,691
Subvention Secu4all	160,026
Subvention PacteSur	145,524
Subvention Bridge	101,359
Subvention Match Sport	80,236
Subvention Shine	83,947
Subvention sentrysport	65,400
Subvention Indeed	47,809
Subvention Besecure	47,247
Subvention Riskpacc	39,997
Subvention To-nite	37,582
Subvention CCI	33,162
Subvention Loud	27,370
Subvention Ville de Nice	10,000
Subvention Alarm	17,237
subvention region PACA	8,400
Subvention Altemant	2,667
<b>Total subvention à recevoir</b>	<b>3,641,654</b>

<b>Charges constatées d'avance</b>	<b>Montant</b>
<del>Elium- Efus network- 2022</del>	23,616
Zoho-2022	6,065
Eurécia 2022	2,295
Sage-2022	1,363
<b>Total</b>	<b>33,338</b>

Tableau de variation des fonds	Situation en début d'exercice 2020	Affectation du résultat de l'exercice précédent	Après affectation du résultat 2020	Résultat de l'exercice	Situation fin d'exercice 2021
réserve	126,378		126,378		126,378
report à nouveau	- 41,542	- 17,037	- 58,579		- 58,579
Résultat de l'exercice	- 17,037	17,037		41,399	41,399
Total	67,799	-	67,799	41,399	109,198

Provision pour risques	Valeur en début d'exercice	Augmentations	Diminutions	Valeur en fin d'exercice	Note
Provision pour risque dû à la dette avec le Forum Français	52,582		- 52,582		Provision lié à la dette de 2019
Provision pour dépréciation compte client	15,213		- 15,213		
Total	67,795	-	- 67,795		

Types de dettes	Montant
Fournisseurs	88,318 €
Congés payés et organisations sociaux	82,180 €
Cotisation Espagnole	30,105 €
Cotisation Forum Belge	13,946 €
Cotisation Forum Portugais	80,643 €
Reversements partenaires et projets	2,969,153 €
Total	3,264,345 €

ETAT DES DETTES	Montant brut	à 1 an au plus	de 1 à 5 ans	à plus de 5 ans
Emprunts obligataires convertibles				
Autres emprunts obligataires				
Emprunts et dettes auprès d'établissements de crédit :				
- à un an maximum à l'origine				
- à plus d'un an à l'origine				
Emprunts et dettes financières diverses				
Fournisseurs et comptes rattachés	88,318	84,539	3,778	
Personnel et comptes rattachés				
Sécurité sociale et autres organismes sociaux	81,992	81,992		
Impôts sur les bénéfices				
Taxe sur la valeur ajoutée				
Obligations cautionnées				
Autres impôts, taxes et versements assimilés				
Dettes sur immobilisations et comptes rattachés				
Groupes et associés				
Autres dettes	3,094,446	67,222	3,027,224	
Dettes représentatives de titres empruntés				
<b>TOTAL</b>	<b>3,264,756</b>	<b>233,754</b>	<b>3,031,002</b>	<b>0</b>

Dettes-Reversements partenaires et projets	Montant
Icarus	2,293,729
Secu4all	307,520
Bridge	176,552
Loud	70,296
Match sport	50,680
Solidify	42,720
Prepare	20,908
Local voices	6,702
Protect	47
<b>Total</b>	<b>2,969,153</b>

Produit constaté d'avance	Total subvention	Produit constaté au cours des exercices précédents	Produit constaté en 2020	Montant constaté d'avance en 2021
Icarus	1,031,688	52,713	200,551	778,424
Pactesur	727,620	302,040	176,680	248,900
Indeed	191,236	-	11,292	179,944
Riskpacc	159,986	-	17,225	142,761
BeSecure Feel Secure	236,240	25,736	84,100	126,404
Secu4all	183,379	4,063	53,560	125,757
Shine	139,911	9,562	28,197	102,153
Sentry sport	65,400	-	9,357	56,043
To-nite	75,164	12,359	24,081	38,724
Cotisation 2021		-		8,045
<b>Total</b>	<b>2,810,626</b>	<b>406,473</b>	<b>605,043</b>	<b>1,807,155</b>

### Management P&L

EXPENSES	2020 (€) Actual	2021 (€) Actual	2022 (€) Forecast
Personal costs	725,439	845,468	887,708
Structure expenses	65,437	71,312	41,460
Structure - shared expenses	158,157	157,774	165,815
<b>Sub-total</b>	<b>949,033</b>	<b>1,074,554</b>	<b>1,094,983</b>
Communication, Network Life, Dvpt...	30,904	32,490	56,499
Thematic programs	278,866	332,141	467,134
Public grants		86,314	0
Others		7,603	
<b>TOTAL EXPENSES</b>	<b>1,258,803</b>	<b>1,533,102</b>	<b>1,618,616</b>

<b>REVENUES</b>	<b>2020 (€) Actual</b>	<b>2021 (€) Actual</b>	<b>2022(€) Forecast</b>
Members' fees	491,655	474,753	497,168
Thematic programs	543,502	829,937	1,071,603
Public grants		65,400	
Others	206,608	204,413	72,617
<b>TOTAL REVENUES</b>	<b>1,241,766</b>	<b>1,574,501</b>	<b>1,641,388</b>

<b>NET INCOME</b>	<b>-17,038</b>	<b>41,399</b>	<b>22,772</b>
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<b>NON-CURRENT INCOME</b>	<b>2020 (€) Actual</b>	<b>2021 (€) Actual</b>	<b>2022 (€) Forecast</b>
Provisions for risk	48,906.00	126,139.00	
Extraordinary Income	11,129.00	12,640.00	1,314.00
		5,746.00	
<b>TOTAL NON-CURRENT</b>	<b>60,035</b>	<b>144,525</b>	<b>1,314</b>

# PROPOSAL OF RESOLUTIONS - GENERAL ASSEMBLY EUROPEAN FORUM FOR URBAN SECURITY

*Paris, May 12th, 2022*

## Vote on resolutions

### *1. First resolution - Approval of the accounts closed on 31 December 2021*

The General Assembly, after having heard the reading of the 2021 financial report concerning the activity and situation of the association of the European Forum for Urban Security (Efus) for the financial year ended 31 December 2021, and the reading of the auditor's report on the current accounts, approves the annual accounts of the financial year ended 31 December 2020 and discharges the Executive Committee from the execution of their respective mandates for the aforementioned financial year.

### *2. Second resolution - Approval of the 2021 activity report*

After having heard the presentation of the activity report, the General Assembly approves this report.

### *3. Third resolution - Allocation of the 2021 net losses*

On proposal of the Executive Committee, the net profits of € 41 399 is allocated to equity. After allocation this figure will come to €109 199.

### *4. Third resolution - Regulated conventions*

After having heard the auditor's special report on the accounts, the General Assembly approves this account.

### *5. Fifth resolution - Vote on the 2022 budget*

The budget for the 2022 financial year anticipates a positive net income of 22772 euros.

### *6. Sixth resolution - powers*

The General Assembly gives full powers to the bearer of copies or extracts of these minutes to carry out all legal formalities.

### *7. Seventh resolution - Vote on 2023 membership fee*

In accordance with article VI of the statute, the Executive Committee presents to the General Assembly the base rate of the 2023 annual membership fee for active members.

## PROPOSED MEMBERSHIP FEES 2023

<b>Number of Inhabitants</b>	<b>2023</b>
< 10 000	754
10 000 - 30 000	1508
30 000 - 100 000	3011
100 000 - 200 000	4507
200 000 - 500 000	6004
500 000 - 1 000 000	8286
>1 000 000	8884
<b>Regions &amp; Counties</b>	<b>9492</b>





## JOIN OUR NETWORK!

A unique network in Europe and indeed the world, the European Forum for Urban Security gathers some 250 European local and regional authorities. Dedicated to reflection, cooperation and support to local and regional authorities in matters of urban security, Efus offers its members a whole range of activities:

### Exchanges among peers

European cooperation, notably through EU-funded projects

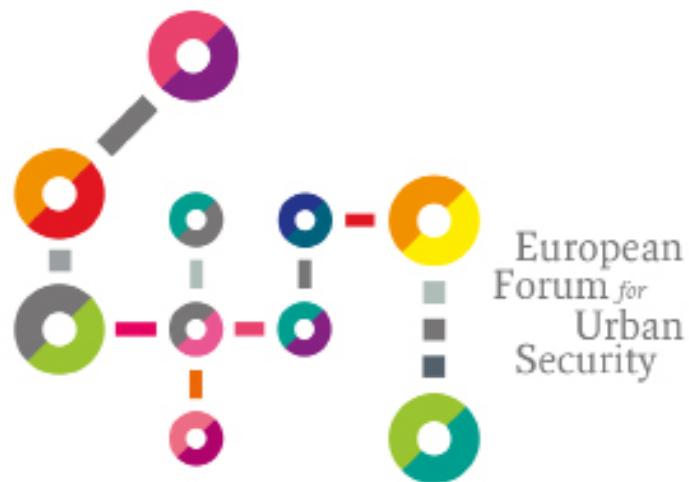
Advocacy with national and European institutions

Support to local and regional authorities for the design, implementation and evaluation of their local urban security policies

Tailored training for local and regional authority staff

Regular publications (books, studies, practice sheets, papers by external experts) on a range of urban security issues

Access to the exclusive Efus Network collaborative platform



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